353 5441

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres.
Stuart, J. L. 1920 Jul-Dec

3 5 3 3 5 4 4 1

0953

July 2, 1930.

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

At the last meeting of the Executive Committee of the Trustees I was asked to take the executive work of the Secretary Dr. Eric North, who after this will confine himself to the work of a Recording Secretary. I agreed to do this until a permanent salaried Secretary could be secured, and accordingly am writing you about the last meeting of the Executive Committee.

The actions taken at the Executive Committee meeting were as follows:

It was voted"that the Chairman of the Executive Committee be requested to approach the participating Boards and make such arrangements as may appear feasible for the speedy cancellation of the loan now held by the Bank on the underwriting of the Boards for the sum of $35,000." This action is explained by Document A, which I am enclosing. We must cancel this loan as quickly as possible, and we are taking the matter up with the various Boards to secure cash advances against the sums they have in hand from the recent campaigns. This is going to be difficulty as the Congregationalists have just replied that the money subscribe recently can be used only for the purchase of the new site and property, and not for old land accounts. The Methodists are not in a position to make any cash advances, at least until the fall. We have not yet taken the matter up with the Presbyterians. This sum of $35,000 apparently is a heritage out of the past, and it means that in addition to running a deficit last fall of approximately $30,000 Mex., including the salaries of Mr. Luce and myself, that the University is $35,000 in debt on its capital account. We have tried to square up the deficityby asking the Boards to take over the men on the University budget, and by increasing their money grants; but this $35,000 draft is going to be more difficult to clear up. However, we will do our best.

One of the votes read as follows: "that inasmuch as the University is not to remain at its present site, the option on the Birchel estate be released to the Methodist Mission, and that the Treasurers of the Managers and the Trustees be instructed to write it off the books of the University, and that this action be cabled to Dr. Stuart." The explanation of this vote is that it was thought that the recent cable about this property was intended for the University; but later it developed that this cable had been meant for the Methodist Board. I hope that no complications have arisen because of this mixup in cables, and

3 5 3
5 4 1
0954

I am writing this explanation to clear up the cable which we sent you saying that the Birchel property was not wanted, and to explain the action of the Executive Committee.

The Committee Report of Dr. Luce and myself in regard to the setting up of some centralized promotional base in America for the union universities was presented, and I am enclosing a copy of our report and copies of reports that give detailed accounts of the various meetings we have had.

The action in regard to Mr. Foster was as follows: "Voted: that the Secretary be instructed to write to Mr. Foster, informing him of the belief of the Trustees in the importance of practical education in China, and our general sympathy with the idea of starting a Department of Mechanical Engineering in the University; but stating that we find ourselves unable, in view of the results of the recent financial campaigns, to assume the prospective expense of such an expensive department as a department of mechanical engineering must necessarily be; and that we should heartily approve any program of the Government or of American manufacturers who, convinced of the importance of bringing about such relation, would propose to associate American industrial interests with China in some such manner as France is doing; that the University would be ready to cooperate most heartily in studying and working out such a program, and would welcome assistance in establishing such a department, but that at the present time it can undertake no financial obligations for such a department, nor can it now commit itself to such obligations for the future; but that when Mr. Foster is in this city, we shall be very glad to confer with him." This action is not due to any lack of the desire to secure both Mr. Foster and the Department of Mechanical Engineering, but to a lack of necessary funds. This lack is really the controlling factor in any plans we make at the present time for the University.

It was voted that the Trustees telegraph their congratulations to Mr. Luce, who was given an honorary degree of Doctor of Divinity by Wooster University on the day of the meeting.

It was voted "that the Board of Managers be instructed by cable not to draw upon us without previous cable notification." This is merely to give us warning in case another draft is sent to America. The cable we sent you is as follows: "Birchel is not wanted; transfer to Methodist Mission. Stenographer expects to leave about August 26th. Cable in advance of all drafts. Gordon and candidate department M.E.Board working overtime to complete. Many cannot cancel engagements at this end. Great care must be taken. Sufficient time must be given; prospects encouraging."

The contract has been signed with Miss Hague, your secretary, and we are trying to get her accommodations on the Empress, sailing on August 26th. She looks very efficient, and I know that you will be glad to have her come.

0955

In order to avoid repetitions of misunderstandings such as that about the Birchel cable, w e have secured a cable code address of our own here in New York, which is "YENCHING, NEW YORK", so that all cables hereafter should be sent to that address instead of the"MISSIONS".

We are on the trail of a permanent secretary for the University, and may possibly take up soon the matter of the union committee for the five union universities with a single secretary at their service, according to the various reports enclosed.

The comparative failure of the Interchurch and the present attitude towards financial drives will necessarily mean a slowing up of our whole program. I think this fact must be faced resolutely, and that we must plan accordingly. The Interchurch debacle is really a tragedy, but there is nothing to be done about it now except to shape our policy and plans accordingly.

Mr. Gordon has been making strenuous efforts to secure a farm manager. The latest candidate is Mr. Walter E. Chamberlain, a graduate of New Hampshire College, and now working for his master's degree at Cornall. His reccommendations are very good, and we are expecting to see him in New York next week when the final decision can be made about his appointment. Mr. Gordon is on the West Coast, but we are trying to keep in touch with him by wire.

Your cable in regard to the teacher of stenography and commercial subjects has been received, and we are taking up the matter with the candidate department of the various Boards and in other ways. We should like to know more definitely what financial arrangements are being made in this connection.

With best wishes to all the members of the faculty, I am

Sincerely yours,

WRW:W

3 5 3
5 4 4 1
0956

燕京大學

PEKING UNIVERSITY

PEKING, CHINA

OFFICE OF THE PRESIDENT

July 10, 1920

Dr. Eric M. North
150 Fifth Avenue
New York City

Dear Dr. North:

Your various letters have come to hand. There is perhaps nothing that calls for special comment except the one regarding Mr. Krause's draft for $25,000. I showed him your letter which stated that you were planning to write him in detail on the whole subject. As soon as that letter comes to hand he expects to reply explaining why he felt it necessary as well as within his authorized limit to draw as he did. I can fully understand the situation you describe at your end. He, on the other hand, feels the embarrassment of continually asking for overdrafts from the local banks, which are becoming less and less inclined to permit this. The continued disadvantageous exchange is making silver quite tight and the banks seem to prefer other uses for their money.

This leads to a subject which I am sure is as much or even more in your thought than it is in ours out here,-- that of the unsatisfactory financial basis of the University. The complete failure of the Interchurch Movement so far as we are concerned has been a very serious disappointment. I cannot but hope, however, that now that that drive is over, our men will have a free chance to go ahead independently in a way that has not been possible hitherto and that the concrete case which we all feel we have will bring its own response. I was very glad to note in one of your letters that you were planning to take up the matter with various Foundations. I have more than once referred to the Hall Fund as one which it would seem we were peculiarly qualified to appeal to. This fund, as I understand, was left for the express purpose of helping Christian work in Asia, by a member of the Congregational church, and has been very much increased by war profits. Combining work for men and women in the capital of a country whose population is about half of all Asia, and with the great needs we have as compared with the more advanced condition of all other colleges, one would think that here was a place from which we ought to expect a very large grant.

Dr. Galt wrote you our ideas regarding the minimum amount of money necessary to move to the new site. It is scarcely necessary to urge upon you the importance of accomplishing this at the earliest possible time. There is a constant disadvantage in many ways in staying where we are. I believe the very fact of having our permanent plant, even though in a very unfinished state would be an advantage, especially in dealing with Chinese. An assurance that the Methodist Mission would be able to purchase from us, as soon as we give it up, a stipulated part of our present property, at a figure to be determined now, would go a long way toward helping us out. One way to reduce the initial cost might be to put up very simple temporary dormitories such as those we are using at present. This might reduce the cost for the first year of $150,000 or even $200,000. I am sure that all of you at home are doing the best you can and shall not enlarge upon a need which is sufficiently obvious already.

The last few days there has been a new development in the site question. I returned this morning from the inspection of a possible place about one mile north of the Hsi Chih Men, the gate furthest north on the west side. This place could have either as its eastern or western border, part of the old earth wall of the original Mongol city. I am suggesting that we start from the east and purchase straight over to the Kalgan railway, which would give a square of about the size we want, or we could complete this by purchasing east of the wall. Day after tomorrow the man who has offered to handle the transaction will report as to whether this is feasible or not. This would not only be very much cheaper than the Manchu prince's estate, about which we have written before, but would also be considerably nearer the city. The very serious political disturbance which has been getting worse and now seems to be at the breaking point, is making impossible a renewal of the proposition regarding the Zoological Gardens, though we have been told that if the President wins out and is able to organize the cabinet, that he advocates, there would be a very good hope of our securing this. We have three or four other Manchu estates with which we are negotiating, the objection to all of these being that they are further from the city than we would like. It is a slow, tedious process, but we still hope that we can get definite word before very long that we possess a real site on the ground.

You will doubtless have heard through other sources that Mr. Bocker does not expect to come to us now until the first of October. He thinks this will ease things up very considerably with his own Board. It may be entirely possible that they will continue his support. He plans to go to America to be married early next spring.

0958

There is a very fine young Chinese, Stewart Yui, the brother of David Yui, General Secretary of the National Committee of the Y.M.C.A. Mr. Yui has been in Nankai College, of which Chang Poling is President, but owing to differences of educational policy he and a large number of other teachers have resigned. I wish we could call him at once, but as this is too much of an added burden, I should like to be able to give him a call, beginning with the session of 1921-22, to the Department of Political Science. He has studied in Wisconsin and Princeton and seems not only well qualified for making this a special feature, but is also a Christian young man of exceptionally attractive personality. If you could encourage this, I am sure that formal action from the Board of Managers could be readily secured. Owing to summer conditions I could not get even the Executive Committee together now for some weeks.

I have the reports for the University of New York and shall get them to you as soon as they can be filled out. I had asked Mr. Krause to include the figures for the Woman's College, but he feels this would not be proper in view of the records with the Trustees, which are at present limited to the Men's College. In view of this position I don't know whether we ought to include the figures for women students, but on the whole shall include them. Another year we ought to have the financial section also to include these.

This is a hurriedly written letter on a few essential items. I should like to comment more in detail on the letters from Luce and Wheeler, and to tell more of political and other elements in our problem out here.

Very sincerely yours,

J. L. Stuart

Later. On further thought I am not including the Women's College in this report in any way. But before the time for next year's report, I hope our Treasurers both in N.Y. & Peking will have the figures in shape for treating the Wom. Col. as an integral part of the University. Could you get these blanks out to me a little earlier hereafter. If you can get word to Miss Hague will you please tell of the delight with which I am looking forward to her arrival. Would write her direct if I knew her plans. JLS

0959

July 20, 1920.

Dr. J. Leighton Stuart,
Peking Univermity,
Peking, China.

Serial # 10

Dear Leighton:

I am writing to you about the meeting of the Trustees held on July 16th. The chief business of the meeting was the discussion of the budget for the coming year, and the approval of the final figures. I am enclosing a copy of this document, which I think will be selfexplanatory. It may come as somewhat of a disappointment, but it seemed the only possible total that we could pass with reasonable expectancy of meeting it. I went over the items with Mr. Gleysteen, Dr. Luce and I going down to Jenkintown to see him, and tried to get his advice on any changes we made. We did not include the Women's College in the estimates because the basis of affiliation which Dr. Miner drew up has not been approved and we did not wish to consider final the present unsatisfactory basis. I am taking up with the Women's College Committee and wit the Women's Boards, through Mrs. Frame, the matter of their budget As I see it, the Women's College is asking for about $1000 more th is now in sight. The Congregationalists through their Women's Boards are now giving about $1585, $500 being available from an Endowment Fund of the American Board; and the Presbyterians are giving $1000. The amount requested from the Trustees was $4000. I am sure, however, that the Women's College can rely upon the securing of the additional $1000. I am asking Mrs. Frame to hea up the negotiations in this connection, and we shall keep you informed of the situation. She expects to come to New York in September to thresh the matter out with the various Women's Board represented here.

I think one explanation of the difference in size between the budget as made up by the Managers and that passed by the Trustees is that the former was apparently drawn up under the inspiration of the Interchurch askings, and that the matter was considered here after the Interchurch had practically failed; and decision had to be made at a time when the Boards were not facing increased receipts but were rather under increased burdens due to the Interchurch.

The cable we sent you was as follows: "July 16. General budget item number 12 $20,000 Mex. authorized; Girls' Col not included in the estimate. Swiss "No" except at their own expense. Tewksbury accepted subject to approval of American Bo make immediate application to American Board."

3 5 3
5 4 1
0960

The action taken in regard to the Women's College was as follows: "Voted: that in considering the budget the item referring to the Women's College be omitted; and that the question of the financial responsibility for the Women's College be referred to the Women's Committee of the Board of Trustees and to the various Women's Boards related to the College."

It was also voted "that the Managers be directed in submitting a complete statement of the receipts and expenditures of the University on the University budget to present a supplementary statement as to the relation between the local income and expenditure for Student's Board." This action was due to some question about the relation between the amount of money paid in for board and that paid out for the same item. The consensus of opinion seemed to be that for this item the University ought to be self-supporting; in other words, that the Trustees ought not to be asked to appropriate money for this purpose.

The question of Mr. Bailie was again brought up and discussed. The action in regard to him passed on May 14 was that he be taken on subject to the raising of his salary, either through special efforts or through money secured in the financial drives. The understanding was that the Bureau of Industry should be more or less self-supporting. The action of the Trustees on July 16 was: "Voted: that owing to the present financial condition of the University the Trustees cannot assume further responsibility for the Bureau of Industry and the support of Mr. Bailie than is indicated in the action of the Executive Committee on May 14; and that though the Trustees earnestly hope that Mr. Bailie can continue his relation to the University until the necessary resources can be found; but that if in the meantime other opportunities for service are open to him, he should feel free to accept them." Mr. Bailie has been at the Ford headquarters, and the last letter I received from him said that he would rather leave the matter of his salary open until he has received some final decision from Ford's secretary in regard to their supporting him. The Trustees did not feel it fair, however, to keep him in suspense if anything else should open to him.

We had invited Mr. Foster, who was then in New York, to meet with the Trustees and put up the proposition of a School of Mechanical Engineering; but through some mistake he did not appear. Dr. Luce and I, however, had a full conference with him a couple of days before this meeting.

The question of Mrs. Ogilvie was discussed at some length, and the general opinion was that despite the great admiration for her husband and for her in her present tragic situation, that the Trustees did not feel that they were justified in taking her on as a member of the regular staff of the University and including her as one of the Presbyterian quota. There are other trained librarians who might be available if there were money for this work; but in the present critical financial situation the Trustees did not think that they would be justified in adding a librarian when there were so many other more pressing needs on the faculty. It was voted that the question of her future work be referred to the Presbyter-

0961

Board. Dr. Speer attended this meeting, and said he would take the matter up with the Board. Mr. Gleysteen stated that he did not believe that the Peking Station would feel justified in including Mrs. Ogilvie as one of their quota; and so it seems that our Board will advise her return to America. All this sounds rather unsympathetic, and I am sorry that the matter cannot be dealt with in some other way that would express more fully to Mrs. Ogilvie the general admiration and respect both for her and for her husband. Will you please convey this decision to her as kindly as possible?

The $25,000 loan to meet the draft is still troublesome question, as the credits of the Boards were used to underwrite this loan, and we are in rather a difficult situation in regard to this matter; but that is our problem, and I do not want to load it on you, except that what I have said explains the next action, which was "Voted: that the matter of arranging the cancellation of the loan now held by the Bank on the underwriting of the Boards for the sum of $25,000 be left in the hands of the Executive Committee."

In regard to Mr. Bocker, the consensus of opinion was that the Trustees would like to see him and talk over the project that he has in mind for the Bureau of Industry; but that final commitment in regard to his salary and his appointment should not be made until then. As a matter of fact, the exposition of the Bureau of Industry as presented by Mr. Bailie has been so shifting and nebulous that it is difficult to really grasp its real purpose. The Trustees voted that they would be glad to have Mr. Bocker come to their meeting next fall and would pay his expenses to New York for this purpose; but that they would make no commitment for his salary until then. I think there is rather a general feeling that the University ought to push the development of certain fundamental departments for which we have already assumed responsibility, like the Arts College, the Theological School, and the Women's College, the School of Journalism and the School of Education, rather than to put too much energy into experimental projects like the Bureau of Industry, Mr. Gordon's stock-raising project, etc. If there were unlimited funds at our command, it would be different; but in the present situation it is a matter of choosing what is most important and most fundamental, and then holding resolutely to this choice.

In regard to the Swiss proposition, the weakness seemed to be in the clause which stated that this teacher should come out under our support. There was general approval of the idea, provided the Swiss Students would pay the expenses; and the action taken was "that in reference to the proposal presented by the Managers for a Swiss teacher of European languages, the Trustees would welcome the cooperation of the Swiss students, but that they cannot provide the support for such an instructor; and that acable to sent to the Managers conveying this decision."

The appointment of Gardner Tewksbury was warmly approved, and the American Board representatives present said that there would be no difficulty in securing his appointment; but that his papers would have to be sent to them. Accordingly I included in my cable the request to forward his application papers at once

0962

to the American Board.

The question of your salary and the incidental fu was discussed, and the Trustees thought that the procedure of the Methodist Board was a wise one -- that is, to add a certain percentage to the missionary salary for ~~presidents of~~ heads of higher educational institutions. This amount figured out to be about what i included in the present budget for your salary and for the incidenta fund; so it was allowed to stand as given in the budget. $500 was cut off of the indidental fund as recommended in the budget sent to us from Peking; this was felt to be necessary because of the present financial stringency. I was asked to write you and explain the difficulty and to ask if under the circumstances you would not be willing to accept this arrangement simply to help tide over the present situation?

The idea of the centralized base in America for the universities in China was referred to, and the Trustees voted that it was their judgment that the Committee which should join in the setting up of a single promotional base whould be the five union universities of Peking, Shantung, Nanking, Fukien and West China. In the meanwhile, it was the general opinion that we must go ahead and put our major energy upon the promotion of this single institutio

As you know, we have been trying to secure a permanent secretary, and the Trustees appointed a small committee to make any necessary arrangements. We have several men in line, and are hoping we can secure one of them before long.

The final vote of the meeting was "that in accepting Dr. Eric M. North's resignation as Executive Secretary of the Trustees, to continue as Recording Secretary, the Trustees desire to express their warm appreciation of his faithful and efficient service to the University, and of the valuable contribution he has made during the past year toward its development."

The question of the advisability of your coming to America next fall for a short period was brought up. I myself am very much in favor of this. I am sure that if you will come to America and meet the Trustees and study the situation from this end your own work will be made much easier at that end. There is the greatest need for harmonizing the viewpoint of the Managers and the Trustees; and while Harry and I have tried to take care of this, I am sure that you could do it far better, and that indeed your presence is really necessary if the work is to go forward in the future with the least possible amount of friction and misunderstanding. I spoke to Mr. Gleysteen about it, and he seemed also to be in favor of your coming. Although no formal action was taken, the Trustees seemed to be heartily in favor of your coming, provided the situation in regard to the purchase of land did not demand your presence in Peking. There are four definite reasons why I think it would be advisable for you to come: first, to get a clearer idea of the present situation, especially in its financial aspects; secondly, to meet the Trustees;and to help in their reorganization, as Dr. Smith will resign next fall and go West, and

0963

Eric North has already resigned; and we also need a new Treasurer. I am sure that if you are here you can help very greatly in this reorganization; there is as much need for diplomacy on this side of the Pacific as on your side. In the third place, it will be necessary next fall to meet with the various Boards and put up a direct appeal to center their efforts more on Peking. Harry and I have been working at that, but I am sure that if you come direct from the field you can present this need in a fresher way. In the fourth place, there is still some uncertainly about our return to China, as the doctors recently have said some rather serious things about Mrs. Wheeler's health, Dr. Bovaird finally stating that an operation would be necessary. This may affect our relation to the Unversity, and I should like to have you here to help work out this problem. This letter will probably reach you about the 20th of August. If the land situation will permit your leaving, and if you could secure passage which would bring you here as soon after that as possible, in order to allow you to return about Christmas, I think it would be most advisable to attempt this. I know the difficulty of securing transportation, but there is always a possibility of one man's squeezing in at the last moment.

We have been reading of the fighting around Peking, and personally, I should like to be there to watch the situation. We are hoping that the An Fu group will be driven out, and that a more liberal party will gain control. Whatever happens, apparently any change would be for the better, as far as the attitude of the officials towards the University is concerned.

With best wishes, I am

Sincerely yours,

WRW:W

3 5 3

5 4 4 1

0964

PEKING UNIVERSITY
PEKING, CHINA

燕京大學
OFFICE OF THE PRESIDENT

Tehtaiho, July 29/20.

My dear Rex,

Your letter of June 3 only reached me a few days ago, due chiefly to the delay in getting mail in and out of Peking during the recent fighting. I have just written Harry at some length and am sure he will share the letter with you so shall not repeat. I do hope Connie is holding her own and improving. I am eager — when the financial condition eases up — for you to get out here and help in the many problems and possibilities at this end. Harry writes that the Board is quite insistently urging you to become their Candidate Secretary, but I should hate to see you leave Peking University even though Connie's condition keeps you in the States for some time yet. There might even be an arrangement by which you made occasional trips to Peking. The Inter Church slump is of course a keen disappointment to us all. I have suggested to Luce that Dr. Gouches and

3 5 3
5 4 1
0965

other leading men who have urged the union in Peking ought to pitch in now & help with the financial problem which they have said could be so easily solved. As a matter of fact it is the only serious one & it is very serious. Except for technical & other special positions we can get teachers easily. I am continually getting applications out here. We shall attract students too when once we get our plant. Until or unless we get independent funds through "Funds" or large givers, I hope the Boards will stand behind us especially in going over the limit of teachers. I am asking my Mission to recommend our Executive Committee in Nashville to give my salary. They meet the end of August. If they act favorably I shall write Nashville direct. Meanwhile if you deal with Dr. Egbert Smith it will be more effective than through Dr. Chester. My old church might continue the salary, Rev. J. H. Taylor, Central Presbyterian Church, Washington D.C. (President Wilson's Church). Dr. Smith could pick it up easily from an individual if he made the effort, or from a church not now supporting its own missionary. If one of you could see him it would be better than writing perhaps.

We are getting a fine rest here. Love & Connie from Aline & me. Affectionately & hopefully yours, J.L.S.

0966

August
Second,
1920.

President J. Leighton Stuart, D.D.,
Peking University,
Peking, China.

My dear Dr. Stuart:

This is just a line to express my judgment about the matter of the site and the finances relating thereto as conditions are at the present time.

It would be my judgment that the managers ought not to fix on a site as far away as five miles from the city without giving the Trustees opportunity to consider and act upon such a recommendation if that should be desirable. The understanding of the action taken before upon which the Trustees had made the arrangement for underwriting the loan of $100,000. necessary to cover such an expense was based upon the idea that the site would be somewhere within fairly close promimity to the city, although I myself am inclined to give the managers more freedom in this matter there are others who are not and I should advise keeping us fully informed and asking us for whatever additional latitude you think may be necessary in view of the circumstances. My own feeling is that it would be worth waiting a year or two years or perhaps more in order to get a site nearer the city.

The financial situation here also makes it likely that the wiser course is not to go ahead too rapidly as it may be some time before the building funds can be accumulated in such quantity as to make it practicable to move to the new site. We probably will not be able, however, to get clear light upon this aspect of the matter until late into the Fall when the results of Fall collections begin to show in the various drives. My own anticipation is that the full outlook will be somewhat brighter then than it is just now.

This being the situation, I do not believe that it would be wise for you, even on your own responsibilty to commit the University to more than $100,000. for land within the next three or four years, certainly not within this

0967

year and probably not within two years.

Although, at the present time some of our rosie hopes for the immediate expansion of the University are necessarily somewhat paler, I do not think that the situation has any permanent features of discouragement in it or has the conviction of anyone here changed as to the vital character of the enterprise and its permanent importance. There is no one who is not anxious to see it develop as fast as it possibly can. This is indicated perhaps by the action of the Trustees, repeating their action of last year by approving a budget in excess of prospective income in the determination and confident hope that some way will be found to meet the requirements of the situation. The whole situation is so essentially right and so fairly acceptional that when the time is ripe in the Lord's judgment he will bring us out in to the development which we believe he intends the University to have.

You will be glad to know that I have just sent to Miss Hague her tickets for sailing from Vacouver on one of the Empresses on the 26th of August going to Shanghai. She is a splendid young woman and I rather envy you your opportunity to have such an assistant.

Please keep us fully advised and know that we are anxious to serve you in any way that we can.

With all good wishes, I am

Faithfully yours,

EMN
EHW

0968

Serial # 11

August 11, 1920.

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

Your letter of June 24th to me has come in, and alse yours of the same date to Dr. North, which he has referred to me for answer. I was glad to receive the article you enclosed in your letter to me, and will see that the best use is made of it. We are planning to get out a quarterly here from this office when we secure our permanent secretary, and such a publication can make good use of such material.

Dr. Galt has sent to Dr. North a statement from his Committee on Grounds and Buildings as to the minimum amount of construction necessary to move to the new site. I have gone over this and have answered the letter.

We were glad also to get the information about the method of instruction, whether English or Chinese, and the possibilities using short term teachers.

Dr. Luce has written Miss Swenson a line, as you suggested.

We were glad to receive the detailed information following your cable of June 23rd in regard to the teacher of stenography. This matter we are taking up with the various Candidate Departments but shall not be able to do anything definite until September. I feel strongly, as you do, that this is thpractical proposition, and that it will be of much value to develop such instruction. I understand that the Princeton School is planning to develop along this line, and perhaps you have consulted with them in this regard so that we shall not have competition or needless overlapping. I had thought that possibly we could join with them in such a school just as in the Department of Social Science, in which Mr. Burgess will have a part. As their School of Commerce would seem to be a logical point of union, possibly you might talk this matter over with him before he sails. In your letter you stated that you would cable again when arrangements were finally made, and we shall wait until we receive your cable and information concerning the definite financial basis of the work.

0969

I think your letter to Mr. Hawkins puts the case better perhaps than one of us could do, and we shall wait and not write him unless you think it necessary.

It was good to know that Mr. T. T. Lew finally reached Peking, as we had various misgivings as to his ultimate destination. He ought to be a big help to you, especially in securing Chinese support.

Your"First Annual Report" has been mimeographed and sent out to our Trustees. The Reports of Mr. Porter and Dr. Hobart arrived too late to be sent out this year. The three reports were fine, and brought us much needed information concerning the situation at Peking. We are taking up with the Methodist Board, as I wrote Dr. Galt, the possibility of their taking over the land at present owned by the University when the time comes for it to move to its new site. This, of course, would be the logical thing for them to do, and would be most helpful in our own financial difficulties. When we present our financial needs the reply is sometimes made by some of the Board Secretaries that the various Boards invested over $200,000 in the University, and the question is asked where that money is now. The only answer apparently is that it is tied up in land which cannot be realized upon just at present; but such a situation is not ideal, and we are hoping that some solution for the resulting problems can be reached. Dr. Frank Mason North has stated that the Methodist Board is in rather close financial straits just at present, but that they are hoping for increased receipts in the fall, andhe asked that any such questions be deferred until then.

In regard to the cable authorizing the employment of Dr. De Vargas: we cannot get a meeting of our Executive Committee now until the first week in September, so this cable will have to be delayed. On account of the necessity of raising over $20,000 for the current expenses in addition to the property amounts I am a bit doubtful as to the possibility of the Committee authorizing this expenditure; but I shall take the matter up at the next meeting. We are on the track of another teacher of history, but he would not be available until a year from this fall.

On the "Empress of Asia" sailing August 26th are three girls bound for our University; they are Miss Jean Dickinson and Miss Marguerite Atterbury for the Women's College and Miss Hague, your secretary. Mr. Gordon has secured passage for Mr. and Mrs. Chamberlain on the China Mail Steamship "Nile", sailing October 2nd. I think that he will need more money than the $1000 supplied by Mr. Chiu, as the Boards figure on about $1200 for travelling expenses with $250 outfit allowance; but probably Mr. Gordon has written you of this.

I have given cards to various individuals who are going to China this year whom I felt you might care to meet. One in Dr. Stanley K. Hornbeck, author of "Contemporary Politics in the Far East", perhaps the best book on the political situation recently written. Another is the correspondent of my cousin's paper in Portland, Oregon, Mr. D. F. Morrison. Another is Miss Lyda Broomhall, an experienced librarian, who is going out to China at her own expense to see if she

3 5 3
5 4 4 1
0970

can find a job out there. I told her we would be glad to use her if we had sufficient finances. She has had very valuable training, but apparently we have not reached the stage yet where we can afford such an addition to our staff.

We have been pushing thematter of securing a permanent Secretary, and we have four or five men now on the string. The best one is Dr. Henry Coe Culbertson, President of Ripon College in Wisconsin, who was recently here in our office and is now considering the whole question. If he decides to come, or if we can get another man within the next month or two we plan to send him out to Peking to see the work for himself, and then return and take charge of the office here. His job would be somewhat similar to Dr. Grant's of Canton and Dr. Amos Wilder's of Yale in China. If our man goes to China in the fall, of course you ought to be there, and in this case it would be better for you not to come to America. On the other hand, I am confident that, provided your presence can be spared, it is the right thing to do for you to come to America. I might suggest that you secure a reservation in the early fall, but that you do not make definite plans to come unless we cable. We shall cable as soon as a decision is reached concerning the Secretary; in any case I shall send you a wire before the middle of September stating whether or not it would be advisable for you to come to America.

We have just received word from Dr. Bovaird that in his judgment Connie can go back to China, provided she goes to Peking. He has kept us in doubt for some months, but we are planning now with this definite assurance, and are most happy that we can look forward to our return. Our plans have not reached final shape, of course, but in general, I shall expect to be here in the East in the fall and early winter; then I shall go West, centering around Pasadena, San Francisco and Portland in our financial efforts for the University. Possibly I might go out to Peking alone in May or June to attend to the moving of our furniture and to secure some sort of a residence before Connie and the baby come in the fall. This is wholely tentative, however.

With best wishes to Aline and to the members of the faculty,

Affectionately yours,

WRW:W

(Signed in Mr. Wheeler's absence.)

3 5 3
5 4 1
0971

Re. Mrs Ogilvie
Brcker.

燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

Pehtaiho, Aug. 25/20.

My dear Rex, (re Board of Trustees - July 16?)

Your letter came two days ago, and has been given the thoughtful attention it deserves. Our financial condition seems to be as bad as possible. Perhaps it is better for us to touch bottom before the upward progress begins. At any rate you can be very sure that I believe in Luce & you and feel that you are not only doing all that can be done but advising action which would be endorsed by all of us out here if we had the information. I am exceedingly grieved to learn that an operation will be necessary for Connie after all, and shall anxiously await further news.

As to the various items: They had been fairly well anticipated in previous letters, & some of the decisions entirely in line with my suggestions in a letter which crossed this one on the way. I have informed Mrs. Ogilvie & the Presbyterian Mission which meets next week. This pathetic problem is one for the Mission to deal with. I am entirely satisfied with my salary, especially in view of the general stringency. Regarding Bailie & Foster I have expressed views in harmony with what you write.

0972

I have written Bocker your instructions to report in New York as soon as possible, and have cancelled plans for the opening of the Bureau of Industry & the associated effort to secure Chinese funds this autumn. I had been debating doing this anyhow.

The only new issue is as to my return to U.S. Will Gleysteen had told me of your conference with him, and a Nanking friend who had seen Bowen in America wrote that Bowen told him he was going to write me advising that I go home as soon as possible. So I was not wholly surprised. But I feel very loath to leave Peking with all the matters needing attention here. The need of my understanding things at the other end does not impress me, as I am entirely ready to accept Harry's & your judgment in all such matters. But I do feel the force of the other three points & am willing to do whatever has the possibility of helping the University finances. I am passing your letter among members of the Exec. Com. of our Managers and shall follow their decision, though we can scarcely get together for ten days or more yet. I shall cable immediately what is decided. In any case, I shall not leave until the site is pretty well fixed — unless new complications arise. I also want to see Bp. Lewis who is due in Peking about Sept. 20. Meanwhile I have written for passage. Would it be possible to be setting up interviews &c in which I can help while at home. My trip if made ought to be as brief as possible.

Yours to win through. J. L. Stuart

0973

September 7, 1920.

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

Just a note to acknowledge your letter of July 29th, which has just come in. We have received also the Minutes of the Annual Meeting of the Board of Managers, with covering letter from Mr. Corbett dated July 16th. We have not yet been able to secure a meeting of our Executive Committee or of our Trustees to go over these questions, but will expect to have such a meeting early this month. I shall write you then more in detail.

Two developments I widh to mention in this letter briefly. First, the doctor has told us that provided Mrs. Wheeler gets through her operation on October 1st successfully we can plan to go back to China, and provided also that we go to Peking, and do not go for another year; so we have all our plans ready for this action, instead of staying here in America as we had feared we might have to do. Secondly, we have been working very hard trying to secure a permanent secretary for this university, who would head up the work of the office and carry the chief responsibility during our absence in China. Harry has written you of our efforts, I believe. When we secure such a man we want to send him to China to see the University. We have been very hot on the trail of a college president in the Middle West who seemed to have many of the qualifications we needed, but we have finally come to the conclusion that we cannot appoint him, and so are now looking for other men. One of them is Dr. Pratt, whom you know. If we send this man to China we would not want you to come to America, and I expect to cable you within a few days to this effect.

Everyone expects this year to be better than last, and we are starting off the new work in the fall with renewed hope.

Concerning your salary, I had already had some correspondence with Dr. Taylor of your church, and with the Southern Presbyterian Secretaries. Dr. Taylor's last word was that he would take the matter up with his Session; I have not heard from him since. If you could secure action from

0974

your Mission in China it would be helpful. As you suggest, I shall concentrate on Dr. Smith instead of Dr. Chester hereafter.

Harry is out of town, but will return tonight.

With best wishes to Aline, and with my earnest prayers for your happiness and success in your work, I am

Affectionately yours,

WRW:W

0975

~~Return to me~~

September 28, 1920.

Serial # 12

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

I am writing you concerning the meeting of the Executive Committee of the Trustees which was held on September 23nd. Most of the actions at this meeting were taken in relation to the recommendations made by the Annual Meeting of the Board of Managers on June 11th, as explained in the letter of July 16th from Mr. Corbett. The various actions were, briefly, as follows:

It was voted to ratify the election of the new members of of the Board of Managers, Hon. Charles R. Crane, Rev. T. A. Scott, Dr. Li Tien Lu, Senator Ye Tsung Tsur; and the Trustees were glad to note what an unusually strong group you had secured to add to the Board of Managers in these men.

It was voted to approve the decision of the Board of Managers to open a Yä K'e for men in the autumn of 1921. This step is certainly a fine one, and that it was reached unanimously is a tribute to the spirit of all the men at Peking. Some discussion arose of the possible increased cost which this would necessitate, but it was understood that the improvements already voted for might possibly meet the initial expenses in this direction. Of course, eventually this decision would necessitate a much larger plant.

No action was taken concerning the Yä K'e for the Women's College, as it was assumed that none was necessary.

The granting of the degrees of B.A. and B.D. was approved in accordance with our constitution, and I shall make such notification to the Regents of the University of the State of New York as may be necessary.

In response to the request of the Board of Managers for a statement of the policy of the Trustees in the matter of providing residences for new teachers while the University is im its present temporary quarters, the vote was as follows: "that the Secretary be instructed to reply that the Trustees recognize that they are responsible for providing residences for teachers; but that in view of the fact that all arrangements at present must be temporary, they cannot establish any fixed method of procedure, but must deal with individual cases as they arise; and that the Board of Managers be instructed to report to the Secretary in greater detail on the

0976

situation, letting him know which teachers will have to be provided for in the near future." I think this action is clear. Obviously, any policy at the present time must be shaped merely for temporary conditions. Until the University moves to its new site the Executive Committee thought it better to try to meet the conditions as they arise rather than to formulate any definite and fixed policy at this time. Let us know assoon as possible just what men will be affected; and also, if possible, the attitude of the various Missions in regard to the whole question. This situation will face Dr. Luce and myself if we return to China next fall.

It was voted that the Managers be authorized to invite Mr. Hodous to join the staff of Peking on the completion of his present contract with Hartford Seminary, it being understood that the contract will terminate in two years.

Mr. O. J. Morris, who has charge of the books of the Trustees, presented a statement of the property and current accounts for August, 31st, 1920. There is the greatest need for clearness and care in stating our own financial situation, and Mr. Morris has been very efficient in the work he has done in this direction for us. I am sure that with his help and with the fine work that Mr. Krause has done we can soon have every detail straightened out in our financial status. The question of the fiscal year of the Trustees was discussed, and while in some ways it would be wisar to have it correspond with that of the Board of Managers, which in turn fits the school year, the holding of the Annual Meeting in the spring makes this rather difficult. It was voted "That the fiscal year of the Trustees shall close December 31st, and that a supplementary report for the first quarter be prepared for the Annual Meeting in April." I believe similar action had been taken some time ago, but the matter had not been absolutely clear.

The $25,000 loan which was negotiated four months ago in order to met the draft for that amount to cover the purchase of the Liu property by much strenuous effort was met when due, the American Board advancing $10,000 (this amount to be credited against their unpaid capital account of $10,500 on the original capital assessment) the Methodists advancing $8,000, and the Presbyterian Board $8,000. There was considerable discussion concerning this latter payment, as the books of the University showed that the Presbyterian Board was $10,000 short on its original $50,000 investment. We had heard from the Mission Treasurer at Shanghai that the University had $20,000 credit there which was undrawn, and the books of the Presbyterian Board showed that the full amount of $50,000 had been appropriated. I have already had some correspondence with Mr. Krause about the matter, which his cable of the 21st cleared up. On the strength of this cable the Presbyterian Board paid over $8,000 of the amount already appropriated, leaving a balance of $2,000 to the credit of the University with the Treasurer at Shanghai out of the original $50,000 quota. We are glad to clear up this account, although of course we would all much prefer to have that money go into new land and buildings rather than into the present holdings in the city

0977

The next action was related to this whole question, and was an answer to the inquiry concerning the possible action of the Methodist Board in relation to land held by the University which they might desire to purchase. It was voted "that the Board of Managers be authorized and instructed to sell as soon as practicable such land as is not needed for the purposes of the University in its present temporary quarters and can be sold without loss, the Methodist Board to be given an opportunity to exercise their option in case they wish to purchase; it being understood that the proceeds of such sales are to be reported to the Trustees, to be maintained on the property account." You can see the weakness of our position when we go to the various Boards related to the University and ask them for further advances to the University. Their answer at once is "We have already invested $300,000 and more in the institution; what has become of that money?" This money has been invested in the city, and according to Mr. Krause's recent statement our holdings in the city now total $392,000 Mexican. As long as we continue to hold that property it is difficult to ask for more money from the Boards, hence the request that an attempt be made to realize on this investment if the institution is to move outside of the city. Of course this situation is the result of a change of policy in regard to the site, and it is a very difficult problem to solve without some delay, and the whole matter cannot apparently be rushed. The University is in about the same position as some individuals who are "land poor" and cannot realize upon their investments at once. Eventually, of course, this situation can be cleared up; but in the meanwhile its recognition all around may help to bring matters to the desired conclusion.

A report was made concerning the action of the Committee on Securing a Permanent Executive Secretary. We have been on the trail of various men, one of whom we had practically closed with, when certain complications arose which made it impossible to reach a conclusion with him. Two men whom we are now considering are Dr. Charles H. Pratt and Dr. A. Y. Beattie. Dr. Pratt, whom you know, is coming to New York within a week or two when we can discuss the matter personally with him. Dr. Beattie, who is now Financial Secretary for the Princeton Theological School Campaign, would be available about January 1st. The need for our Executive Secretary arises from the present financial situation here. The Trustees are all able men, but men of many duties and with many similar responsibilities. As I wrote earlier, they can be relied upon to represent the University before the Boards and to give us the help of their names and be of assistance in similar ways; but they cannot be relied upon to produce the amount of money that we need for the institution. Neither can the Boards, although their help towards current expenses is a most tremendous factor when one realizes that our income from the Boards represents an endowment of $3,000,000. From my own experience I do not believe that Dr. Luce and I or any members of our staff who are at home temporarily can raise such an amount of money as we need, although we can do our best to help. The solution would seem to be in securing some individual who has a technical knowledge of such work and is in sympathy with our cause, upon whom the responsibility can be placed of leadership in the campaign which is to be not temporary, but one that can be

3 5 3
5 4 1
0978

developed on permanent lines. In this way, we shall try to work a compromise between the individual systems of Yale in China and Canton and the union system of the other union universities. I hope that we can combine the good points of both systems and avoid some of their weaknesses. If we can secure a man within a reasonable length of time, we shall send him out to China. If further delay is necessary, we may keep him here to work with Dr. Luce and myself and then send him out next fall. Such plans, however, are wholly tentative.

Mr. Gordon has been in rather straightened circumstances because of the increased cost of transportation for Mr. Chamberlain and because of the delay in forwarding drafts for him from China. I am taking up the question of his being paid in America during the rest of his stay here. We received the cablegram from Mr. Krause saying that Gordon was authorized to draw $800, $500 of which was for his personal expenses, and I am forwarding him a draft for that amount, according to the vote of the Executive Committee authorizing me to do so; this amount and the $1000 already drawn are to be charged against the Board of Managers and deducted from our remittances to them. A recent letter from Mr. Gordon states that he is on his way to Toronto, and expects to sail for China in December and that Mr. Chamberlain will sail about that time also.

The question of Mr. Bailie was again brought up, and it was voted the expenses of his trip already completed from California to New York and back to California be paid, but that he be informed that the University cannot be responsible for any further expenses he may incur; and that the Secretary be asked to take up his case with the Executive Council of the Presbyterian Board. Mr. Bailie at present is in Ohio, and will be in our New York office within a week or two.

It was voted "that Dr. Smith and Mr. Wheeler be given authority to act in regard to the appointment of Mr. De Vargas," I had already discussed this matter with Dr. Smith, and he pointed out the difficulties he was in with his Board, as he had already put through favorable action in regard to Gardner Tewksbury. Now a letter arives stating that Gardner has not decided to accept, and it is rather difficult to approach them again. However, I am taking this question up with Dr. Smith and will cable you at once our decision. I think it will be that the American Board will take on De Vargas in place of Tewksbury, if this would be satisfactory.

This again brings up a matter of principle which ought to be settled. I notice in a recent action of Shantung University that they have secured a statement from the Presbyterian Board saying that "The Board accepted as its definite quota a total of thirteen missionary teachers (and administrators) in the Shantung Christian University, and the Board pledged itself to reimburse the University up to $350 Mexican per month per vacancy, for any expenditure made in filling vacancies that may occur in this quota." If the Managers would pass a request for some such action from our various Boards it might be a help in meeting just such situation as have arisen in relation to Tewksbury and De Vargas. Dr. Barton at one of our meet

0979

raised the question whether such a statement might not be passed; i other words, this would mean that each Board would be obligated for a fixed number of salaries for certain individuals or for their substitutes. This would enable you in Peking to take earlier action when you need a stustitute. If this amount of $350 Mexican per month is not sufficient you might check it up and make such suggestio for alteration of the amount as you think best.

The letters concerning the new site were reported upon. As already stated, I think there is a general feeling that it would be better to secure a site near the city even if it is necessary to wait for it than to go too far outside. But this situation you understand, of course, better than any of us here in America.

Your cablegram of September 8th stating that if a site could be secured you would leave for America on September 25th was received, and we cabled in reply asking you not to come. Since we wrote about your coming various letters from you had come in, and the situation here was so changed that your presence did not seem so necessary possibly as it did when our Trustees met on July 16th. I shall write you more in detail concerning this whole matter later.

A letter from Mr. Krause dated August 27th has just come in, in which various details concer ning the budget and the financial situation are taken up. I shall write to Mr. Krause concerning this matter.

No action was taken in regard to Action 16 in the Minutes of the Managers on June 11th in relation to the alterations and repairs on buildings, as this matter had already been covered in the budget approved by the Trustees at the meeting of July 16th. An amount of $6000 Mexican was approved at that time which would cover the $4600 mentioned in the action of the Managers. As this approved budget had already reached you, I did not think it necessary to cable.

The School of Stenography, for which the expenses are to be supplied locally, is an interesting proposition, and one that ought to be pushed, if the funds are available. The aim of this schoal would probably be similar to that of the school which the Princeton Association is now conducting. Further information along this line would be helpful at this end. We are trying to work out an agreement with the Princeton organization, and possible this school might give us another point of contact.

The question of the seal is being taken care of by Dr. Dickinson, who is also helping us with our pamphlet. He has made some slight changes in the seal, such as placing the motto in English below the title "Peking University" and putting the Chinese characters for the institution in the inner circle. We will forward you a copy of his version of the seal as soon as it can be completed. I think the one Mr. Corbett worked out is very well done, especiallywhen one considers the handicaps he had to overcome to get it. I will take up with Dr. Dickinson the whole question of the cutting of the seal.

0980

Bulletin #3 has arrived, and is a fine piece of work, giving just the information that we want.

In closing, I want to send to you and to all of the men at Peking the assurance that there is a warm spirit of admiration and appreciation on the part of the Trustees and those related to the University here for all that has been accomplished during the past year at Peking. The projedt upon which we are all engaged is absolutely sound; it will win out; but just as Rome was not built in a day, apparently our University cannot go up over night. I think we all understand what a strain it it to have to live in the present temporary quarters and to face the present handicaps. There are certain obstacles to be overcome here at home and certain financial difficulties in which we are involved, just as the institution is involved in the tying up of its capital in the city investments, all of which problems may take time to solve. But we are doing our best at this end, just as we know you are doing your best there. It is a good fight to be in, and I am absolutely confident of the victory in the end. I am confident personally of the outcome because of my confidence in you and in the men at Peking and because of my confidence in our Trustees and in our Boards at home and because of my trust in the "One who always leadeth us in triumph."

With love and best wishes,

WRW:W

3 5 3 5 4 4 1

0981

燕京大學

PEKING UNIVERSITY

PEKING, CHINA.

September 27, 1920.

The Rev. . R. Wheeler,
Office of Peking University,
156 Fifth Avenue,
New York City.

My dear Rex:

I have wanted to write you ever since the arrival of Miss Hague to celebrate that happy event, but there has been an endless succession of more important claims together with uncertainty regarding some of the matters of which I wanted to write. The most important of these is the question of the site. When I was expecting to sail for America within this month I tried to see if the place described in previous letters about a mile outside of Hsichihmen could really be put through. Various complications (regarding graves, of course), made it appear to me and others with whom we consulted very improbable, or in any case only possible by long delay of several months or a year. In the meantime one of the estates at Hai Dien became purchasable, and in view of the difficulties at at the one place and the prospect of securing definitely the other, those who were available for action decided about two weeks ago to purchase the Hai Dien estate. Since then there has been a change of opinion due in part to the presence of some who were not at the former discussion, in part also to the lack of necessity of settling the matter if possible before my sailing, in part again to a more liberal use of money by the agents who have become frightened lest we abandon that location altogether in which case the hope of their gain would, ofcourse, be gone. It seems, therefore, now that there is a chance at least of securing Hsishihmen if we are willing to be patient, altho gh some of us feel still that there is no assurance of success even then. Our past experience may be making us too pessimistic. In any case, assuming the possibility of securing either of the two places our people here are divided as to which is intrinsically more desirable. The one is only one mile or so from the gate and if secured will represent approximately 1000 mow. It will be something less than this in distance from the Kalgan Railway station and would probably have the railway as its western boundary which would permit a site or spur for construction, materials coal, etc. The other place would be four and a half miles from the gate and would not assure more than fifty-five acres. There is good reason to hope, however, that an estate ajoining the Imperial Family which belongs to and now rented by the President

0982

Reply

there is a probability of enlarging the property in one or two other directions. Apart from the gain of distance from the city and possibly that of acreage, other arguments are in favor of the Hai Tien place. It can be put right through without any complications or reservations as to permament title, etc, belonging to a single owner. It has a lot of fine old trees, is almost completely rectangular, is more than enough for the complete scheme in Murphy and Dana's plan, has a low wall around it and although in need of leveling, I think this can be turned to effective landscape gardening. It touches the edge of the village or township, giving ample opportunity for religious and social work for our students and providing ample material for the practice schools in the Department of Education. It would furnish a market for the Chinese teachers making it much easier for their families than at the other place. We would be directly on the automobile road to the Summer Palace and the other scenic places about the western Hills. Every tourist and every Chinese visitor would pass our imposing front gate. The publicity value of this is very considerable. The scenery is superb. Our entrance would be facing west, looking directly toward the Summer Palace and the hills. From the standpoint of the University's real purpose to aid in the Christianizing of this country I feel that we cannot do better than be near to Tsing Hua College and the National University which is planning to build at the Jade Fountain seven miles or more further out along the same road. Faculty contacts, intercollegiate athletics, debates, exchange of teachers, etc. will enable us to exert a large influence in these two most important institutions. The latter is the center now for all the New Thought Movement among the students in China, the influence of which cannot be exaggerated and much of which is at present anti-christian, although its teachers are very open to friendly association with us. In the supposition of locating in either one of these sites we would be removed to a large extent from the life of the city but would have, however, special arrangements for conveying our people to and from their engagements. We have in mind a sort of settlement in the south eastern section where students could come and teachers could stop as desired, thus keeping us in touch with religious and social activities. But if this plan is carried out, one mile or more as against four or five from the city gate would not seem to be a serious issue. The nearer place is also on the road to nowhere. If we can have a right of way for a carriage road which is, of course, not assured yet we would probably have to spend a large amount of money for its construction, and without this we would be, as far as convenience is concerned, further away than at Hai Dien. We all feel the disadvantage of

(3)

0983

not settling what we ourselves want and there is to be a meeting tomorrow afternoon of the Executive and Property Committees ~~and~~ the Board, meeting jointly, to attempt to reach an agreement. I do not know what the outcome will be, but as I want to catch the Empress of Asia I will give you an explanation of the most recent phases of this problem. There is no unpleasantness and the division is not along Methodist vs. non-Methodist lines. Even if we should decide for the Hai Dien place it would be a little awkward to break our contract with the agents for the other and we should perhaps have to lose the $5000.00 advanced to them. Dr. North wrote me his advice that if we should purchase further than one mile from the city we should take no final step until the trustees have given their approval as he felt that the previous authorization was based upon some such limit. Luce has also written to the same effect. I have pointed these considerations out to the committees concerned and they will be presented again tomorrow. Bishop Lewis who is in the city at present has given me his very definite impression that all interested in the University at home will be greatly relieved when the news comes that the site has been secured and that there will be a new impetus and interest in consequence. This is what all of us realize very keenly, but in addition to that phase and the urgency for securing the land, it has become more and more evident that we ought to get out there as soon as we can because of relationships and other practical issues here. With the opening of the Junior College next autumn, we shall have an extremely delicate and embarrassing relationship to the Methodist Academy, and one that cannot continue for more than a very short period without the danger of overstraining the intention of all concerned to be friendly. You will doubtless have heard by cable what the outcome of tomorrow's discussion is before this letter can reach you.

2. We shall also take action tomorrow regarding Donald Tewksbury and Sidney Gamble though there is a very definite understanding among us all that we want both of these young men. We should also like very much to have either of the Misses Cassell, twins, studying under Professor Thorndyke. They are said to be exceptionally well qualified for Educational tests, etc. The Methodist Women's Board might take one of them as an assignment to the Women's College if the General Board feels that its quota for the University is already full.

Gordon has cabled that the Chamberlains will have to be delayed two months in sailing. This is unfortunate but with the unprecedented famine situation throughout North China it would not be an auspicious time just yet to carry out our effort for Chinese support in this

3 5 3 5 4 4 1

0984

enterprise.

We are hoping that Mr. Harris Jones at SanLeandro California can get the Chamberlain passage which will enable us to start our course in Steno raphy a little earlier than would otherwise be necessary. It looks as though we can get this enterprise supported by local foreign firms for an eight months course , and possibly Mr. Jones can be induced to stay out here another year though there is no promise of this. I hope, therefore, that you will keep on the lookout for a permement teacher of this subject and that the University can by next summer be in a position to furnish his salary. Having started this enterprise we ought to be the ones to keep it up, and it ought to be quite remunerative in tuition fees as well as giving us a standing with a large number of important interests. Mr. Bocher is sailing on November 6 having in his charge five grandsons of Yuan Shih Kai on the Venezuela. He will get his expenses for the whole trip paid by the family and I hope some little publicity along with it. He will be able ~~be able~~ to explain in detail our plans for the Industrial Service Bureau so I shall not anticipate.

(5) I am going to Shanghai the day after tomorrow, and shall be able to see Gardner Tewksbury. He is having a hard time to decide what to do, the most recent disturbing influence being a very strong effort to put him in the new Blackstone Bible College which is being planned in Shanghai to rally all the so-called conservative element and which is attacking all the existing Theological Schools as being theologically unsafe and drifting to destruction. The situation is further complicated by a movement which broke out in Kuling promoted by a group of Conservatives attempting to force an issue between themselves and those whom they regard as unsound and false to the doctrines of the Christian faith. Gardner's father happens to be one of the leading promoters of this movement.

wrh (6) If you or Luce can do so conveniently, call on Mr. A. H. Nelson, Vice-President, MacMillan & Co., 64 Fifth Avenue, New York City, and tell him that at the suggestion of their Mr. E. B. Callahan we should like to have a MacMillan exhibit in our library receiving sample copies of their Educational Vocational and Religious publications to put these in a bookcase with the announcement that they were supplied by this firm.

(7) You will be interested to know that the new session has opened up with 110 students each in the Men's and Women's Colleges, the latter being chiefly Junior College girls, and the men, of course, entirely Senior College. In the Men's College 50 are in the new freshmen class with three other new students as against 57 in the upper three classes

3 5 3
5 4 4 1
0985

returning to us. This suggests the possibility of a rapid increase in both colleges. With the Men's Junior College next year we shall be put to it to provide room. We had to turn away as it was a large number from other parts of China who came expecting to find a Junior College. The new men seem to be of fine quality and were only received after rigid entrance examinations. Everything is opening up nicely, and as I said before the only real problem we face is getting the money for the new buildings. The Methodists are discussing today whether they will claim their option on our present property, and if so, on what basis of exchange.

I am delighted to know that the doctors say that Connie can return to China after all. It certainly will be good to have you both out with us before long. Meanwhile with abiding comfort in the thought that you and Harry are on the job at home, and with deepest sympathy in your increasingly hard task,

Yours for Yenching,

J. L. Stuart

American Board — 38,000 req.
$43,350 allt
Methodists — $43,350 req.

0986

(1) Hai Dien decision
(2) Nomination of Tewksbury & Gamble
Miss Cassel

燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

September 29, 1920.

The Rev. W. R. Wheeler,
Office of Peking University,
156 Fifth Avenue,
New York City.

My dear Rex:

Just a note after the committee meeting of which I wrote you in the last letter. There was a full attendance with Bishop Lewis present. After thorough discussion the action was hearty and unanimous that we secure the Hai Dien place. I am leaving early tomorrow morning for Shanghai to be gone about a week, but the Property Committee will take immediate steps for putting this deal through. It seemed best to all of us to have the land secured actually before cabling the trustees as you would not want to hear of any more contingent actions, and while we recognize the propriety of securing authorization before effecting the purchase, we are confident that unanimity on the field will insure favorable action at home. I might add that all were confident after meeting the agents for the nearer place that, on their own statements, the outlook for securing it was not reassuring. Some who had at first felt unfavorable to a site as far away as that at Hai Dien, after mature thought and thorough discussion, agreed that there will be no serious difficulty on such a good road and with cheap and rapid transit out in this direction, something that is sure to come with time. The other considerations were outlined in my previous letter and I think represent the final judgment of all concerned.

I hope the cable will have reached you before the letter does but this will give you further details. Personally, it is an immense relief that the agreement was so complete and that we can go forward after the proposed site with no division of opinion among ourselves.

I am cabling of the action of the Executive Committee formally nominating Donald Tewksbury and Sidney Gamble. In view of the disadvantage of delaying their cases this seems justifiable. The committee also took action recommending one of the Misses Chassel subject to the

3543
5411
0987

approval of our representatives at home and of the Methodist Board, whom we would expect in this event to send her out as a regular appointee either under the General Board or from the W. F. M. S. to the Women's College.

Very sincerely yours,

J. L. Stuart

(Signed in his absence)

3 5 3 5 4 4 1

0988

燕京大學

PEKING UNIVERSITY

PEKING, CHINA.

October 16, 1920.

The Rev. H. . Luce, D.D.,
514 West 122nd Street,
New York City,

My dear Harry:

I have been waiting for several days quite anxiously for the Canadian Pacific mail which was delayed by a typhoon. In fact, the past week or more, owing to this delay and the developments in the land matter has been one of unusual perplexity. The people here feel very strongly that I ought to go to America as soon as possible and all agree that I should not start until the site is definitely secured. We have also been waiting for the promised letter referred to in the cable telling me not to come, but although letters from yourself, Bailie and Gordon have arrived nothing official has come in.

I wrote Wheeler at some length on the difficulties in securing the Hsichihmen site and the definite offer to purchase an estate just north of Hai Dien. Since that letter the committees concerned and the Board of Managers have all been convinced that the former place ought to be abandoned and the latter one purchased. There is absolute agreement on both these points and all seem satisfied with the prospect. My own views are sufficiently enlarged upon in the previous letter. The present owner, who seems to have been at first the agent for the Governor of Shensi and who has since purchased from him, finally came down to an offer of sixty thousand dollars($60,000) After attempting to get this reduced we finally agreed to it on the 11th instant. He said that with our explicit acceptance he would have to secure the consent of certain other parties but would give us a final reply in a few more days. This he did on the 14th, and it was agreed that on the day following the deeds should be written in my office. The middlemen and others concerned were to be notified of the hour and the initial and subsequent payments were to be talked over. Yesterday to our dismay instead of appearing himself he sent a servant saying that he could not leave his home away across the city, and would like to see Dr. Mark Liu and myself as soon as possible.

3 5 3
5 4 1
0989

We hurried over at once with the Chairman of the Property Committee and had a long interview. It is hard to make out just what has happened, but he is either taking an unfair advantage of the Governor's family or certain parties are trying to blackmail him by misrepresenting the attitude of the Governor or there is something else that we have not fathomed. He promises that he will sell to us at the price agreed upon but wants to have the matter dropped for one or more months and to let it appear that we have changed our minds. I, on the other hand, am pressing him with the dilemma in which I am placed; our managers wanting me to leave for New York and with the passage engaged ~~being~~ but unwilling to go until this matter is settled. We assured him that if we can make the initial payment and have a receipt from him, as far as we are concerned, the whole matter will be kept quiet and he can take as long as he wants to let his difficulties blow over. He finally asked to be allowed to think this over a couple of days and we are now in this exasperating interval of time. Not only is this immediate deal held up, but certain very promising prospects, including an estate just to the north of this one leased to the President by ~~to~~ the Imperial family and a small place that can be bought to the south, are also stopped when negotiations were under way to secure them before it becomes too evident that we are buying the central place. I might add that this estate is nearer sixty acres than fifty-five and is put down in the deeds as having three hundred and eighty (380) mow.

For many days I have been planning to write to you or Rex but have been waiting for something definite to happen.

The people here all feel so very strongly, as do I myself, that every possible effort ought to be made to induce the Trustees to authorize construction to begin next spring, ~~that~~ they recommend my making the trip to America for this purpose. I can explain the reasons for this more satisfactorily in person than is possible in a letter. There are also explanations regarding our proposed Industrial Service Bureau and other special features which I feel it important to take up with you as well as with the Trustees at this stage. If I am to make the trip to America at all within the next twelve months I would much rather do it now ~~rather~~ than next spring or autumn. Both Mr. Gleysteen and Bishop Lewis strongly advocate this in the light of the impression they received. These and other considerations need not be argued now for I can either have the chance to explain in person before long or the opportunity for doing so will have passed. I have a tentative passage on the S.S. Nanking, leaving Yokahama November 9. Burgess and Bocker will be on the same boat.

3 5 3 5 4 4 1

0990

Your letter strengthens the surmise that the reason why I was not called hime last month was because of the probability of the permanent Executive Secretary being sent to China. However, the man who had been mentioned in previous letters seems to have been eliminated and the people here all feel (with one possible exception) that it is not as important for me to get acquainted with him at this stage as to go to New York. Others can give him the local situation, and I can either meet him on his return to the States or before he gets away from here according to his movements.

With the possibility of seeing you soon I shall not take up in detail the items in your letters. I note that the "Hall Fund" has decided to give Peking University fifty-thousand dollars ($50,000) This is good but I had hoped for more, and still wonder if we may not make a strong case in view of carrying both a Men's and Women's College, to say nothing of our complete lack of building funds in contrast with all the others, ~~to say nothing of~~ the importance of a Christian College in the Capital.

We are starting a course in Stenography to run for eight months, beginning November 15. We have gotten a teacher for one year from America and a Chinese returned student from England to act as a teacher and superintendent respectively. The expenses are being provided locally. I hope it can grow into a School of Business Administration.

We have ventured to invite Dr. Philip de Vargas of the Y. M. C. A. Secretarial School to give us part time in teaching history in the Men's College and School of Theology, hoping to get the money out of our budget. This is a very weak spot in both departments due to the death of Ogilvie in the one case and the fact that Gordon is not here. Even if he were he would not be in his element. I think de Vargas would be more than willing to look forward to a more permanent connection but it would not be playing fair with the National Committee to discuss this at all at present.

I am sending under separate cover a little material that may be of help in securing scholarships, I believe that is one of the most useful things that can be started up at home and would involve annual gifts of one or two hundred dollars (Mexican) and the endowing of such scholarships. It would be a still greater gain if we could have a small number making possible graduate work in America. Union, Auburn and Princeton Seminaries and possibly others have Oriental Scholarships for Theological students which would largely if not entirely the cost while studying so that ~~with~~ enough to include traveling expenses would almost cover these, but I wish that we could have scholarships for those who do not intend to

meet

0991

study for the ministry. There are many more things of which I should like to write, and if I do not see you this winter I shall take some of them up after this matter is settled. Meanwhile rest assured that we out here sympathize fully in the much more disagreeable and discouraging task which you are facing at the other end. I am sending a copy of this to Rex.

With affectionate greetings to you both,

Yours for Yenching,

J L S

Dear Rex

Yours just in. Our Exec. Com. was gathering as it was handed me, so it was in the nick of time - They still advise my going now if approved by the Trustees. So we are cabling to that effect - So glad to hear the news about Connie. If you approve in returning please release the personal circular letter with the dates corrected I ought to get to N.Y. early in Dec.

0992

NOTES ON CHINESE OFFICIALS WHO HELPED IN SECURING
THE SITE FOR PEKING UNIVERSITY

1. CHIANG CHAO TSUNG.
Brigadier-General, who has held various important provincial and metropolitan posts and is now retired though acting as Confidential Advisor to the President. He was high in favor with the Empress Dowager and possesses various tablets and other inscriptions written for him with her own pen as well as many costly gifts from her. The Imperial family have asked him to act for them in dealing with Imperial properites in and around Peking.

2. WANG TIEH SHAN.
Major-General, with a long career in various high provincial offices. He has not taken office since the establishment of the Republic but, as in the case of General Chiang, is Confidential Advisor to the President and his trusted counselor. In recent years, President Hsu has asked General Wang to make trips for him to various places where important issues were involved, and such harmonizing of the various wrangling elements over China as has been possible is largely due to General Wang's known integrity, his experience and tactful sympathy. Despite his long and distinguished career he retired from it and continues in very moderate circumstances, and claims that he never received a dollar that was not honestly earned. He lives in the utmost symplicity and exerts a very strong, if quiet, influence, and perhaps no living man in official life is more generally respected. Unfortunately General Wang was absent on an important errand to Hangkow during the final stages of the land purchase and does not, therefore, appear in the photographs.

3. WANG JEN WEN.
Another retired official of the Manchu Dynasty who held various provincial posts including that of Viceroy of Szchuen.

4. LI CHIH MIN.
Admiral, a retired official who for many years held posts in Kuangtung province.

.....

Through the active endeavors of these men the Governor of Shensi was led to part with a large ruined estate which he had bought from an impecunius Manchu Prince, selling it to us at what it cost him. His uncle, Mr. Chen Tzu Yao came specially from Tientsin to complete the transaction.

October 1920

0993

Copy

Marked by H.W.L.

W.R.W. has a copy

1-1

燕京大學

PEKING UNIVERSITY

PEKING, CHINA

OFFICE OF THE PRESIDENT

November 20, 1920.

The Rev. R. W. Wheeler,
Office of Peking University
New York City.

My dear Rex:

This is a badly overdue reply to your serial # 12, under date of September 28. Most of the very interesting contents of that letter do not call for any further comment than has been made in the previous letters from me to Harry or yourself, or than exists in our mutual understanding of problems at either end. There are certain matters, however, which call for special reference. Our Executive Committee has taken action recommending to the Trustees that the Mission Boards concerned reimburse the University at the rate of two hundred and fifty dollars Mexican ($250) per month for any vacancies in their respective quotas that may occur from time to time. With this action of ours you can doubtless put the matter through in New York.

$ grant $250 per month for vacancies

I hope that you or Harry can take up with the American Board Secretaries the question of the assignment of Hodous. They seem to feel that he ought to return to Foochow and unless their attitude changes there is not much probability of our securing him. He himself will soon be back at Hartford and it would be worth while for one of you to call on him and Mrs. Hodous. This is part of the larger question as to how to secure efficient Theological Education in China. My own position has been consistently that we only need one Seminary for college graduates for the demoninations that combine in union schools but that this ought to be first class; that there are not many more men of the right type available, if there are any more, than are needed for this one school; but I should much prefer to have this one adequately staffed school even though it meant closing up the one in which I was directly interested than to have things continue as they now are. As to our own School, with the loss of Ogilvie and Oldham, it is too weak to appeal even to our own Arts students and I have no heart for attempting to

American Board Hodous. & Theol. School Situation.

no urgency.

3 5 3 5 5 4 4 1

0994

Rawlinson

attract those from other places. One large reason for which the whole University exists, therefore, will fail to function properly until we get a few more strong teachers. We are now taking up the case of Dr. Frank Rawlinson who may have to leave his position as Editor of the "Chinese Recorder" because his Board (Southern Baptist) has served notice that he must return to purely denominational work which he is unwilling to do. The Congregational people are very anxious to have him appointed as one of their American Board Missionaries. He will not sever his present connection until next March at the earliest which will give time for action here and by the Trustees in New York. This raises in turn the problem of de Vargas, but as the present arrangement terminates in June there ought not to be any real conflict. It is quite possible that we can with entire propriety give de Vargas a permanent call, but of this more later. We want to watch his work and his health before acting. These are just premonitory comments. The last paragraph of your letter was so refreshing that I had it mimeographed and sent around to all our Managers and Faculty.

Site

Now as to the site. I shall not go into detail over the negotiations which developed after our first cable informing you that we had the offer of the Hai Dien place. We had been trying through various friendly old retired officials to get in touch with the owner, the Military Governor of Shensi, but without success. This was partly due to political troubles and local fighting, and partly to the fear of offending his old father living in Tientsin. We had also been trying to get in touch with his agent whom we finally located. The agent persuaded the father to write a quit-claim and entrust the deeds to him, paying the father the original price of twenty-eight thousand dollars ($28,000). Thus armed, the agent held us up for sixty thousand dollars ($60,000). This was the price per acre that we had originally figured on as the minimum in our dealings through Dr. Reinsch, and for the sort of place that this was it did not seem too high. But our official friends undertook a vigorous effort on our behalf which resulted in the Governor and his father making us an offer of forty thousand dollars ($40,000), of which they were to get back the twenty-eight thousand dollars ($28,000) that they had paid, the remaining twelve thousand dollars ($12,000) going to the agent in question and to various middle men. This proposal involved the supposititious price of sixty thousand dollars ($60,000) out of which the Governor was to be credited with a gift of twenty thousand dollars ($20,000) based on the following four

3 5 3 5 4 4 1

0995

conditions:-
1. His father was to be made Ming Yü Tung Shih, or Honorary Advisor to the University.
2. We were to put up a tablet of some sort to record the generosity of the family.
3. Ten scholarships were to be alloted; these to be appointed by the Commissioner of Education of Shensi. We made it clear that this involved only the remitting of tuition fees.
4. As a sort of afterthought the old father asked that we allow him to reserve half an acre of land on which he wished to put up three"chien"where he could stay during his visits and where his coffin could rest.

It seemed to us that these stipulations would cost us very little and had a positive advantage both in the way of goodwill and in the contact with this province, which virtually means that we will be its official institution of higher learning. We said, however, that having promised the agent we were helpless unless the Governor's family could lead him to accept the new arrangement. This was finally done and ~~final claims~~ the papers written with general satisfaction. Dr. Goucher happened to be in the city and present on this occasion. The next day I gave a lunch at the Peking Hotel to our friends and the uncle of the Governor who came up specially from Tientsin, after which we all went out to the site. I am sending some pictures taken at Dr. Goucher's request which you may be able to use. The publicity value of these circumstances may be worth quite a bit at home. It is also quite significant that in the whole discussion there was not one trace of objection to the Christian basis of the University but it was recognized by all as a philanthropic enterprise with which they were proud to be connected. Our Executive Committee has voted to make Honorary Advisors of the following names, the first of whom is the Governor's father:-

#13

Mr. Ch'en P'ei Yüeh
General Wang Chih Hsiang
Hon. Hsiung Hsi Lin
General Chiang Ch'ao Chung
Ex-president Li Yüan Hung

It might be well if the Trustees would approve of the appointment of these individuals and send each of them a formal letter of thanks for the help they have rendered. Mr. Hsiung contributed two thousand dollars ($2,000) to our School of Stenography. Ex-president Li has done nothing yet but we hope he will. This office involves no authority and is purely nominal but pleases the ones thus designated and opens the way for further efforts toward support from Chinese. I should be very grateful if the Trustees could vote a few hundred dollars with which suitable presents could be made to the two generals through whom we have secured the land.

#13 #

3 5 3
5 4 1
0996

Your cable advising that we reduce the price if possible came just in the nick of time to reinforce what our friends were trying to bring about. We are now negotiating thirty- six acres of fine high land immediately to the South of this estate, taking our property practically to the borders of the village; also a piece which squares out the Northeast corner with about six acres. Both of these extensions have a number of buildings which will be quite a saving to us in furnishing faculty homes and dormitories at the beginning. We shall thus have our full one hundred acres and more, for these figures are perhaps under the actual acreage. We have a surveyor preparing a detailed sketch of the property which is the more important in view of the diversified configuration. The old estate had extensive lagoons, creeks and artificial hills which it may be possible to turn to good effect by skilful landscape gardening and the rearrangement of our building schemes.

We hear that Mr. Murphy is coming to China in January. There is a man named Bennet who finishes his work as construction architect with the Rockefeller people in the spring and returns then to America, but it is quite possible that he could be secured on very reasonable terms to superintend our work. We shall take this up more definitely after hearing from the Trustees as to when we can go ahead. The same applies to certain building necessities which have been used in the Rockefeller construction and may be taken over by us.

In my last letter to Harry I spoke of Mr. Danforth of St Louis. If either of you goes to see him it might be well to recommend a visit to Peking. He is the sort of man that I hope we can get on to our Board of Trustees. I might say that in the comments made from time to time from this end regarding the Trustees, we have not had in mind the Board Secretaries whom we realize are doing the best they can with all their other responsibilities, but the type of laymen who, while doubtless admirable individuals, serve on so many Boards that Peking University is little more than an administrative item in their thoughts. If we could get younger men selected without reference to proximity to New York City to whom our institution was their one enthusiam outside of America, who could visit Peking and who would come to care as we do about the problems and possibilities that are facing us,

3 5 3 5 5 4 4 1
0997

it would be the best thing that could happen to us as I understand the situation. How and when such re-organizing can be effected is something that you and Harry are doubtless carefully studying.

Another matter on which our Executive Committee recently took action was in regard to the return of Harry and yourself. Much as we all want you both to get out here, we are forced to recognize that all other considerations are relatively insignificant in comparison with the necessity of getting adequate financial basis both for the new construction and for current expenses. We are in danger of becoming top-heavy in our staff of teachers, except ~~as is~~ so far as special departments or subjects are still unprovided. When we once get enough money to expand we shall need every available person and more. Whether one or both of you should stay in America or whether others should be called from this end is a question that we must face and I am sure that we can do so together without reserve. It is merely a question of how to get the University ready for the work that is waiting for it. It is one of the things that we could have all talked over together had I made the trip which I hope now will prove entirely unnecessary.

With Christmas and New Years greetings to Connie and the Luces as well as to yourself,

Yours for Yenching

J. Leighton Stuart

Acknowledged - by W.R.W.
Dec. 29, '20

3 5 3
5 4 4 1
0998

FORM 61
29559

CABLEGRAM

7



"Via Commercial Pacific"

"VIA COMMERCIAL"

OCT 18 1920

RECEIVED AT
20 BROAD STREET. 112 M. SUBJECT TO TERMS AND CONDITIONS ON BACK HEREOF, WHICH ARE RATIFIED AND AGREED TO
TELEPHONE: RECTOR 380

746SFRU 19 PEKING

YENCHING NY

VOONCRYIVK JIDOSUOOLH UZUCGAGVYT HAIDIEN NYABLURAWB SUMMER

PALACE NYROTAFAZK PRUXCKOAWR PHUVJSOKUD EYVABMENIS YDAVCTUERC

AWKUFVOPUN YDAYWTAGUJ UNWYJSNEES EURIVKYFYZ EYWYDXOCIF

Building site near at hand quite impossible. An excellent site can be secured adjacent to Haidien, five miles on the road to Summer Palace, sixty acres, $60,000 Mex. Adjoining land can be purchased for $20,000 Mex., payable by October 31st. Board of Managers unanimously advise purchase. Wire if you approve. If site is secured, Board unanimously of the opinion (that) the President of the University (should) return at once. Passage engaged by steamship from ~~Nanking~~ Yokohama on November 9th on S.S. ~~Yokohama~~ Nanking. Telegraph immediately.

No inquiry respecting this message can be attended to without the production of this paper. Repetitions of doubtful words should be obtained through the Company's offices, and not by applying directly to the sender.

0999

FORM 61
29559

CABLEGRAM



"Via Commercial Pacific" 1156

"VIA COMMERCIAL"

OCT 27 1920

RECEIVED AT
20 BROAD STREET.
TELEPHONE: RECTOR 380

M. SUBJECT TO TERMS AND CONDITIONS ON BACK HEREOF, WHICH ARE RATIFIED AND AGREED TO

62SF F 18 PEKING

YENCHING NY

JEXIT IFAXK VIRAVSBOEH TREESEMIKT WIAZMYGMOY PHUVJ IODIT URAWBOXEZL

COOGSRYVK ANIEGKOAWR TSETCRESYJ HAIDIEN MIUPWIGJOR VROGTSWYTB

UXO-FTWYXS NUZIGVOUCT HUOPGEBRYC APHAL IXDAR

Imperial estate, good shape; a large number of trees; contains stone, estimated value $20,000 Mex. Frontage on the road 1250 feet. Building material near at hand. Ample adjoining land can be purchased. Public motor cars. Hai Dien market town; evangelistic work, social service, practice school. The nearest railway station is one mile distant. Suitable site a short distance from city apparently hopeless.

No inquiry respecting this message can be attended to without the production of this paper. Repetitions of doubtful words should be obtained through the Company's offices, and not by applying directly to the sender.

3 5 3 5 4 4 1

1000

Table of estimated expenditures for land and buildings necessary before the University can remove to the new site.

Column A. - Lowest minimum.
" B. - Moderate improvement in all respects over present accommodations.
" C. - All items integral parts of the architect's program, Submitted by Mr. Murphy.

	Column A	Column B	Column C
Land, purchase and improvement	$150,000	150,000	150,000
Classroom building	100,000	100,000	100,000
Equipment	5,000	5,000	5,000
Science building	75,000	75,000	120,000
Equipment	15,000	15,000	20,000
Dormitories & Dining Rooms,500 stu's	50,000	125,000	450,000
Chapel & Equipment		65,000	65,000
Library & Equipment		70,000	70,000
Faculty residence	135,000	180,000	205,000
Heating light and water supply	30,000	550,000	150,000
Totals including land	560,000	835,000	1,335,000
Totals not including land	410,000	685,000	1,185,000

(All items in silver currency)

Peking 25 Oct., 1920.

A. Dormitories at $100. per student
B. " " 250. " "
C. " " 900. " "

3 5 3 5 4 4 1

1001

November 1, 1920.

To the Board of Trustees of Peking University,
New York City.

Gentlemen:

Your cable authorizing the purchase of the Hai Dien site and telling me to delay departure until hearing further from you has been received. We shall try to carry out your instructions regarding the land if possible and I hope soon to be able to write definitely as to further developments. Since I am not to see you in person I shall try to send this letter by the steamer I was to have taken to interpret, - as I understand them, - the reasons why the Board of Managers recommended you to call me to New York without delay.

1. The problem that oppresses us most heavily now is how to get to the new location as soon as possible. Now that the site is at last settled we believe that nothing would contribute more to our progress as well as to intensive development than the knowledge that construction could begin next spring. It is difficult to describe in a letter the disadvantages of remaining any longer than is absolutely necessary in our present temporary quarters. We cannot increase our student body nor does it seem wise to increase our tuition rates. This means with the large faculty we have operating at a very heavy per capita cost. There are many details of administration which are quite difficult because of the scattered compounds and the makeshifts to which we are forced. Physical Science laboratories and other matters of class room and equipment can best be arranged for in our permanent buildings. The practical value of the relationship between the Men's and Women's College cannot be realized until we have our new plant, and the attempting to relate the two present involves much loss of time for those concerned. The morale of faculty and students alike is affected by the delayed prospects. With the opening of the Junior College next autumn adjoining the Peking Academy there will inevitably be a very delicate situation with the danger of provoking some of the old antagonisms which are now quiescent if not entirely dead. Since we shall have teachers who are specialists in their various subjects, the general regulations and atmosphere of a college, to say nothing of the name of one which counts nowhere more than in China, we shall have every advantage over the Academy, even though we increase our fees as to make these the same. We have no desire to compete with or draw students away from this very important feeder, and are, of course, desirous of maintaining the friendly connection which has now been happily established. In a more positive way there are most attractive possibilities before our institution which can best be realized only when we are established in our permanent home. An increase in the student body; the carrying out of various ideals for more intimate relations between teachers and students, for developing special features, for social service, practice schools, religious life, etc... the appealing to Chinese for funds; the attracting of the attention of the many tourists who will pass our new site with the hope of thus leading to increased financial aid; the publicity value both in China and the West; these are some of the many reasons which will give us a very great advantage when the move will have been made. Stated in a

letter, they may not seem cogent but we are convinced that discussion with you will help you to feel their weight as we do. Since the question of beginning construction must be faced sometime sooner or later we plead with you to make every effort to permit this to begin next spring. Every year of delay will mean not only the arresting of progress but the wasted effort of undoing the temporary expedients and contacts which must meanwhile be formed. We realize the burden of securing adequate funds which rests upon you and have learned something of the unpropitious financial conditions in America at present. However, we cannot resist the conviction that if our entire Board of Trustees saw the opportunity and felt the pressure as we do here, potential resources exist sufficient to justify your underwriting of our program. The property we now own is estimated at $377,728.77 local currency, which if sold to the Methodist Board at this figure would go a long way towards the amount necessary. We urge that the Trustees and that Board come to a decision as to the terms of purchase, assuming that the Board approves the recommendation of its Mission to purchase our entire holdings. Technically I am informed that the agreement made applies only to the northern or less important half. But all of us would much prefer for the Methodist Mission to come into possession than to make any further disposition of the whole tract provided that this can be done without loss to the University. We already have a proposal from Tsing Hua College to buy the whole thing. In addition to this there must be assured amounts from Methodist and other campaigns. Most of all there is the faith which we all have in our case and in the response that must come when it is presented adequately and backed up by those at home for the University's interests. To authorize construction to begin next spring means saving a whole year's time and would not mean necessarily the expenditure of by any means the entire amount of money called for. No single feature seems to us here to compare with this in its importance to our future, and the significance of our future to the whole Christian movement in China must appeal to your imagination without any words of ours. I am enclosing herewith a table which shows how we want to cooperate by reducing the initial figures to the lowest item. Column A would be by no means satisfactory, but even this limited start is we feel to be preferred to staying on here. We urge that column B be made our goal. Our thought would be that the Woman's College interests ought to provide for one third of these figures either in a joint campaign or by other processes.

2. With a view to the more successful and speedy accomplishing of this goal we venture to raise the question whether it would not be more economical to secure the most expensive and experienced type of Executive Secretary. Some of the Methodist members of our group have advocated calling one of the men who had proven his abilities in the recent drive of their church. There seems to be much in favor of such a course. With already two Presbyterians cultivating that constituency there is the added reason for such a course. If this appointee should be sent to China at a time that would conflict with/my propsed trip to America our Managers felt that other members of the faculty could acquaint him with local conditions without serious loss, and that I could meet him either before his departure for the States or before my return here. We have such a harmonious team spirit that impressions gathered from any members of the group would probably represent the ideas we share in common.

3 5 3 5 4 1 1

1003

3. The general policy of the University regarding the proposed Bureau of Industry and Vocational Courses has taken such shape in our thinking in the last few months that we all feel that someone from the field ought to confer with those at home before further steps are taken at either end. Dr. Luce and Mr. Wheeler are as unfamiliar with this trend as others who have been in America since these developments have taken place. Especially does this apply to Mr. Bocker and the question of his connection with us. He is such a valuable man and his return to Peking is so full of promise that my trip to America might almost be justified in the single effort to insure this. While he is, of course, able to explain our plans as he sees them, he naturally would be reluctant to urge a proposal that affects him personally. Moreover, we believe it to be very important that you gain first hand understanding or what we really have in mind by this apparently radical departure.

4. We have noted references in letters from Dr. Luce and Mr. Wheeler to the proposed combination of China Colleges at the home base. While there are obvious advantages in such an arrangement yet our situation is so different from the others and the necessity of getting our permanent plant so urgent that we out here seriously question the advisability of merging our campaign at this juncture into a more inclusive one. We strongly recommend that this matter be not pressed, at least until we are further along in our own program.

5. There are several details regarding personnel of our faculty, the special department to be stressed first, etc., which the Managers have felt could best be taken up by a representative of theirs in person.

In outlining the above considerations I have tried to interpret the views of my colleagues. Personally I have been reluctant to leave here and should much prefer to continue working at this end. I have, however, felt as strongly as the others the cogency of these matters and am ready to serve the University in whatever way seems best. There is no question but that the great problem now is at the home base. We have a thoroughly harmonious, hard working and enthusiastic faculty. The spirit in the student body is excellent. Everything is ready for the advance which it is to be the interest of all Christian work in China to be made here in Peking. We here are willing to make any sacrifice to assist those who are working at the financial problem. We are ready for any inconvenience that will enable us to begin construction next spring in the hope of moving out to the new site in the autumn of 1922. We beg you to make this the slogan of our united effort. We earnestly hope that the Trustees as a body, and every individual - now that our local difficulties are cleared up and the site has been secured - exert every effort to put through this forward move. With this assurance we pledge you our utmost exertion at this end to build up a University worthy of the interests represented, and one that can be established in close proximity to Tsing Hua College and the new National University which is also planning to move to a site some four miles beyond ours, and that can meet its great opportunity in the capital of China.

Very sincerely yours,

(Signed) J. Leighton Stuart

1004

November 10, 1920

President J. Leighton Stuart,
Peking University,
Peking China.

Dear Dr. Stuart:

As you know, Mr. Bailie has been working to establish a unit for knitting at the University in connection with the work in vocational training. He has secured promises from the firm of Scott & Williams, and other firms engaged in manufacturing the necessary machinery, for sufficient machines to enable him to do this. Mr. Bailie told me that Mr. Toy, the Manager of Scott & Williams, wanted a letter from us stating that proper housing would be provided for the machinery which they are to send, so I brought the matter before the Trustees at their meeting on November 8th. It was their judgment, however, that this matter should be referred to you and to the Field Board of Managers, as you are, of course, the proper authority to which a question of local arrangement should be referred. Will you kindly take this matter up with the Managers as soon as possible, and cable us your answer?

Sincerely yours,

WRW:W

Secretary of the University.

3 5 3 3 5 4 4 1

1005

中華學生立志傳道團本部
THE EXECUTIVE COMMITTEE
OF THE
CHINESE STUDENT VOLUNTEER MOVEMENT
FOR THE MINISTRY

HEADQUARTERS 3 & 4 QUINSAN GARDENS, SHANGHAI

COMMITTEE

Z. T. KAUNG, CHAIRMAN, SHANGHAI
J. LEIGHTON STUART,
RECORDING SEC'Y, NANKING
CHANG PO-LING, TIENTSIN
CHEN GIN-YUNG, NANKING
W. K. CHUNG, CANTON
F. J. WHITE, SHANGHAI
C. T. LEE, SOOCHOW
R. K. EVANS, PEKING
Y. Y. TSU, SHANGHAI
J. WALTER LOWRIE, SHANGHAI
L. H. ROOTS, HANKOW
C. T. WANG, PEKING
PETER DAVIS WOO, SOOCHOW
YUNG HSUN CHANG, NANKING
W. P. CHEN, SHANGHAI
ARTHUR RUGH, EXECUTIVE SECRETARY
S. E. HENING, TREASURER
DING LI-MEI, TRAVELLING SECRETARY

November 22, 1920.

Dear Harry:

You will have received a copy of my recent letter to Wheeler. There are one or two additional matters.

I sent Rex a large photograph of some of the men who helped us purchase the land; also some smaller Kodak views showing different aspects of our new site. I am inclosing two more herewith.

We are having the whole tract carefully surveyed by Murphy and Dana's local representative and I am sending the first section of his report. I shall try to keep you supplied with further sections.

Scholar-ships → note carefully

Dr. Chang Po Ling when in America recently secured a number of scholarships for his students from Colleges scattered over the country, largely I believe, smaller universities in the Middle West. The result is that some thirty of his students went across last summer. It would be very much to our advantage if we could secure a good number of such scholarships if it were known that students on attainment of certain educational and moral standards would be recommended by us for such study. It would be quite an incentive to their best work here to say nothing of attracting good students to us and giving us the prestige that would come from conspicuously efficient or high principled returned students. Could not you and Rex take this matter up with the large number of Colleges of various types. Dr. Miner will probably write to Mrs. Frame to the same effect regarding scholarships for women students.

School of Journalism

A word more about the School of Journalism. Definite plans are now taking shape for the publication of a Christian Daily to supply Tientsin and Paoting Fu as well as Peking. This furnishes a laboratory for our students and would largely reduce the operating cost for the University. I feel that if the right man can be induced to undertake the job the rest can be handled provided that

1006
5411

his salary and personal expenses can be undertaken by one of the Boards or otherwise secured by you.

Stewart Yui

how much

Regarding Stewart Yui, he is now in rather poor health with some lung trouble and is teaching out at Tsing Hua College because of the favorable climatic conditions. He would be afraid to come back into the city but would very seriously consider a call from us to take effect when we can move out. His special subject is Political Science for which he seems quite well equipped. As I have written before, we are entirely too weak in the proportion of qualified Chinese teachers and ought to plan for securing more of these rather than supplying additional foreigners, wherever this is practicable. This involves money for current expenses provided otherwise than by the assignment to missionaries. Young Yui is one concrete example of what we ought to be striving for. So much for the present.

As ever yours,

J. L. S.

brother of David Yui

3 5 3 5 4 4 1

November 02, 1920

Serial # 13

President J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

I am writing to you concerning the actions of the Board of Trustees in their two recent meetings held on October 28th and November 8th. The meeting on the 28th was held to take up the question of the purchase of the site, in accordance with the cablegram received on October 18th. We had considerable difficulty in getting a quorum on such short notice, but finally succeeded, and the action taken was as follows: "Voted, that the Trustees approve of purchasing the land near Haidien; that the Secretary be authorized to cable to the Managers conveying their approval, but asking them to endeavor to secure a lower price for the property, and to ask an extension of the option, which is understood to expire on October 31st; and that the Secretary be authorized to cable to Dr. Stuart confidentially that if such delay would mean the loss of the land, he is authorized to proceed with the purchase." In accordance with this action, we cabled you on October 28th as follows: "Trustees in favor of Haidien purchase. Delay necessary for cooperating board action. Ask extension (of) option; urge reduded price. Delay departure until hearing from us again. All that follows is for you confidentially: Press delay and reduced price, but if this will mean loss of site, you are authorized to purchase." The delay was necessitated by the inability of the representative of the American Board to give his consent to the underwriting of the loan necessary for this purchase until he had consulted with the Prudential Committee, and that Board did not meet until November 2nd.

It was certainly good news to hear that a site had actually been secured, and it must be a great relief to all of the men in Peking. There was some discussion of the advisability of buying a place so far from the city, the general sentiment being that, if possible, it would be better to be nearer even though this might mean a delay of months or even a year or two. However, the conclusion was finally reached that the Trustees must trust to the judgment of the Managers in this decision, as the action taken shows.

As you know, the great problem here at home is the securing of funds. At thismmeeting I laid before the Trustees

3 5 3 5 4 1

1008

three or four alternativesmethods of campaign. One of them included the employing of one of the many firms now in this city who make money raising their profession. This firm submitted a very complete and detailed plan for raising a million dollars, and the action taken was "Voted, that action on this matter be deferred until a later meeting of the Trustees, which the Secretary be authorized to call as soon as possible; and that the Secretary be requested to make special efforts to secure full attendance at this meeting, when final decision on the campaign for the University will be made." You can judge from this action how difficult it is to rush things at this end, when our Trustees have so many other engagements.

The third action taken at the meeting on October 28th was in regard to the plan which has been discussed at length during the past year to combine the offices of our five union universities in China so far as administrative details go; it was voted that "Mr. Wheeler, in the absence of Dr. Smith, be asked to represent the Trustees with Dr. Eric North at a meeting of the representatives of the five union universities in China on the afternoon of October 28th; and that the Trustees express their approval of adopting methods by which the handling of the routine business and administrative details of the five universities can be combined, with the understanding that any plan which the Committee may recommend be referred back to them for their approval."

Mr. Frank A. Foster was present at the meeting, and spoke to the Trustees of the great need in China for ecconomic and industrial education. Dr. North expressed to Mr. Foster on behalf of the Trustees their appreciation of his presence and interest in the University.

The second meeting, which had a larger attendance, was held on November 8th. The Prudential Committee of the American Board had acted favorably towards underwriting the loan of $80,000 Mex., and their action removed the obstacle to authorizing the purchase. Accordingly, it was voted "that a cable be sent authorizing the Managers to expend not to exceed $80,000 Mexican for land at Haidien; and that the Treasurer and the Secretary of the University be authorized to negotiate on the basis of the underwritings of the three Boards a series of loans as needed up to $80,000 Mexican." In accordance with this vote, we cabled you as follows: "Board of Managers is authorized to spend $80,000 Mex. for purchase of site (at) Haidien. De Vargas has been appointed pro tem American Board arranged as proposed. Await letters before planning return." The reference to Mr. De Vargas is probably clear. Dr. Smith and I had been appointed a committee to take this matter up with the American Board, but we had been unable to secure any action from them concerning this item until they met on November 2nd. They have agreed to pay him a single man's salary, as you had asked. I hope very much that this delay has not meant losing Mr. De Vargas. To avoid the possibility of such delays in the future I have already

3 5 3
5 4 4 1
1009

written you suggesting that you get action from the Board of Managers asking the Trustees to request the various Mission Boards to guarantee the support of a certain number of men - at present, six from the Presbyterian Board, six from the Methodist Board, four from the American Board, and four from the L.M.S. - so that in their absence the Board of Managers would be authorized to secure substitutes, the various mission boards agreeing to provide $250 mexican a month towards each one of their faculty members.

In regard to your coming to America, we believe that the chief pressure of the campaign will come next fall, and we will need you then very much; but at present, our plans are too indefinite for us to know just how soon we ought to ask you to come. As soon as our program is decided upon, we will let you know.

In relation to the campaign and the plans proposed, it was voted "that a Campaign Committee of six members be established with power to direct and supervise the campaign for securing funds for the permanent plant and equipment of the University, and that the members of this Committee be the Chairman of the Executive Committee, the Secretary, the Vice-President and Secretary of the University, and two other members of the Board of Trustees." This action brings the direction and control of the campaign into the hands of a small group of men who have had some experience in this line, and will enable us to make quicker decisions than we have been able to reach when we had to trust to action by the whole Board of Trustees.

In order that you may better understand the next action, I am quoting from part of the Docket for that meeting:

"Pressing Necessity of Securing Funds for Permanent Plant and Equipment.

"1: Excerpt from President Stuart's letter, October 20,1919

"'It is absolutely essential that we find some process by which it can be reasonably hoped that large sums of money can be secured..... The morale of the Faculty is not easy to maintain, and the same is true of the student-body. After the history of the recent years and with embarrassing limitations at every turn and humiliating contrasts not only with Government institutions but also with all other Mission colleges it will be an impossible task to hold things together unless relief is found soon in the assurance of a strong constructive programme ahead. This turns at present upon two material considerations; first, the securing of a new site; and second, the raising of the money we need for buildings and annual budget."

"2: Plans and estimates secured and reviewed from both New York and Shanghai offices of architects: to move will require a minimum of $517,500, and to house the University

adequately in a plant approximately equivalent to that of other universities in China will require $1,137,500.

"3: Possible methods of securing these funds:

(a) Work of individuals from China with moral support of Trustees. Objections: Too large an amount to be raised; too wide a field to be covered; too slow.

(b) Cooperation with various church campaigns, (New Era, Congregational World Movement, etc.), with enlarged askings for Peking University. Ideally the right way; certain practical difficulties.

(c) Appointment of an Executive Secretary who will take charge of the campaign and of the University office after the campaign is completed. (Note: estimated cost from $13,000 to $22,000).

(d) Separate campaign of the University under expert advice of an experienced money-raising organization, with our own Executive Secretary in charge, using representatives from China, and relying upon what help the Trustees and churches can give."

The action taken by the Trustees was "that the plan of appointing an Executive Secretary who shall take charge of the campaign for the University and shall follow it up and take charge of the University office after the campaign is completed be approved in general; and that the choice and appointment of this Secretary be referred to the Campaign Committee with power." In other words, the Trustees chose the third of the four courses open. There may be a possibility of taking the fourth a little later; but at the present, the securing of a Secretary seemed the first step to take.

In relation to the setting up of a common office in America under a common Secretary-Treasurer for the five universities, it was voted "That the Campaign Committee be authorized to represent the Trustees in determining to what extent Peking University should cooperate with the four other union universities in China in setting up a common office and employing a secretary-treasurer."

We have had before us for some time the question of the securing of an Advisory Council, which would secure the backing of a larger group of men than we now have. This matter was referred to the Campaign Committee with power. We have already secured various members for this Council whose influence, I am sure, will be decidedly helpful to us.

3 5 3
5 4 1
1 0 1 1

Mr. Mr. Ralph Ward and Mr. William P. Schell were elected to the vacancies in the co-opted membership of the Trustees, and were appointed members of the Campaign Committee. Mr. Schell is the Secretary of the Presbyterian Board who really directs their promotional work. Mr. Ward was one of the main leaders in the Methodist Centenary. The addition of these two men to the Trustees will speed things up, and we are glad that they will serve on our Campaign Committee.

The next action was one of the most important yet taken by the Trustees: "Voted, that a committee composed of the Chairman of the Executive Committee, the Secretary, the Vice-President and Secretary of the University be appointed to take up the question of the reorganization of the Board of Trustees, the nomination of new members and possible changes in the Constitution, reporting their recommendations to the Trustees at their next meeting." The importance of this action I believe will be obvious to you.

The question of the basis of cooperation in Yenching College has been before the Trustees for some months. The recently revised basis calling for salaries of three teachers, $2000 annually, and initial gift of $100,000 was approved by the Trustees. The Presbyterian Board has accepted this basis, provided they may achieve it progressively, increasing their annual appropriation to $1500 gold April 1, 1931 and to $3000 gold beginning a year from that date, sending out a second teacher in 1931 and a third in 1932, and endeavoring to appropriate by April 1, 1934, the full capital sum of $100,000 for property. By this action of the Presbyterian Board the basis of affiliation of the North China Women's College with Peking University becomes operative, as it was not to be formally so, you recall, until two Mission Boards had agreed to cooperate in the College.

As you know, the American Board has been carrying more than its share in the College, and as yet the Methodist Board has not taken action. We do not wish to make suggestions at this end if they do not fit in with your own judgment of the situation, but it would seem to me that there is small hope of the Methodists joining in the Women's College as long as the Women's Medical College remains in Peking. The judgment of Dr. Luce and myself is that it would be better to move that college to Tsinan, where it would fit in with the Medical College there, and would free the way for our own Women's College at Peking. If the Rockefeller College should admit women students, it would seem eventually that the Women's Medical College would be dwarfed. It would seem a wise solution to urge its transfer to Tsinan, and thus clear the field for Yenching. This is only our personal judgment, and you know the facts better than we can know them here; but I thought I would send along to you our own attitude towards the matter, as it does affect so strongly the future of Yenching. Even with the action of the Presbyterian Board, Yenching will apparently not be self-supporting for some time, and the question of the securing of the balance of the current expenses must be taken up. Mrs. Frame has the leadership in the matters relating to Yenching while she is in America, and we are conferring with her on all these questions. As you know,

there is a united campaign now in progress for the seven women's colleges in different parts of the mission field, of which Yenching is one, and we are hopeful that it will prove successful in meeting some of the needs of these colleges, including our own.

We had received by cable the action of the Managers in relation to Sidney Gamble and Donald Tewksbury, and the following action was taken: "Voted, that Mr. Sidney D. Gamble and Mr. Donald Tewksbury be invited to join the Faculty, the former in the Department of Sociology, and the latter in that of Education, their appointments to be confirmed as soon as means are supplied for their support." Dr. Luce has had some conference with Tewksbury concerning his appointment, and I have written Sidney Gamble. I expect to see him in Pasadena within a few weeks, and will talk the matter over with him there.

In regard to your coming to America, the action taken was "that Dr. Stuart be requested to delay his coming to America for the immediate present, but that he plan to return sometime during 1921 at the request of the Campaign Committee."

It has come to our knowledge that Miss Josephine Sailer, daughter of Dr. T. H. P. Sailer, Educational Advisor of the Presbyterian Board, will be available for appointment in China, and would like to consider the possibility of coming to Yenching. We took up this matter with Mrs. Frame, and with her consent, the Board of Trustees voted "That we recommend to the Yenching College Committee the appointment of Miss Josephine Sailer to the faculty of Yenching; and that Mrs. Frame be asked to take this up with the Committee and Miss Sailer."

We had also heard that Mr. Elliot Speer, the eldest son of Dr. Speer, might be available for a short term appointment; and while this decision is not at all conclusive, it seemed worth-while to follow it up, and the action of the Trustees was "that the Secretary of the University be authorized to take up with Mr. Elliot Speer the possibility of his accepting a short term appointment to the Faculty."

Mr. Bailie, as you know, has been working here for some months. I believe it was the hope and expectation of the Managers that he should be able to raise enough funds during his stay here to carry his own expenses, at least. In actions already recorded, the Trustees have voted to approve the Bureau of Industry provided that they would not have to be responsible financially for it. In order to keep from conflicts in interviews and in approaching various individuals for funds, it was necessary to plan out and coordinate the work of all the staff of the University during this present campaign, and so the Trustees voted "that the Campaign Committee be requested to take under careful consideration the work of Mr. Bailie in order that it may be harmonized with the program of the University." The Trustees have already paid out over $600 to Mr. Bailie for his expenses, and in our present lack of funds, you can see the difficulty of continuing these advances

unless there is something coming in to meet them. I am going to see if I can help him to secure at least his own support. If that cannot be done, the whole matter of the future of the Bureau of Industry will have to come up again before our Trustees.

I quote from the Minutes of the meeting: "Mr. Wheeler reported to the Trustees that Mr. Bailie had been working to establish a model knitting unit in connection with the University; that Mr. Bailie had secured promises from the firm of Scott & Williams and other firms engaged in manufacturing the necessary machinery for sufficient machines to enable him to do this, but that before Scott & Williams delivered the machines to the University they desired a statement from the Trustees to the effect that proper housing would be provided for them and that a proper Chinese or other person would be provided to go into their plant to learn to repair and run the machintry. The Trustees took the following action: Voted, that the matter of the development of the knitting enterprise in connection with the University be referred to the President and the Board of Managers; and that they be reminded of the action taken om May 14 concerning industrial plants which may be related to the University, and the present status of the University's funds." I am enclosing a copy of the letter from Mr. Bailie in this connection, and a letter to you, a copy of which was given to Mr. Bailie to take to Scott & Williams.

Mr. Gordon had sent in to us the papers of Dr. M. P. Schlaegel, candidate for appointment as veterinarian to the Agricultural and Animal Husbandry Experiment Station. The Trustees voted to refer the papers to the Executive Officers, since there was not time for the Trustees to examine them, and they have since been approved and forwarded to Mr. Gordon.

Mr. Gordon now plans to sail on December 16th. Mr. and Mrs. Chamberlain will sail either on the seventh of December on the "Nanking" or on the 24th of December on the "Nile" of the China Mail. Dr. and Mrs. Vincent expect to sail December 29th on the "Shinyo Maru." Dr. Vincent has been very successful in securing promises of material and equipment for his tanning project. The matter of housing for both the Chamberlains and the Vincents should be taken into consideration at once by the Managers. Dr. Vincent will bring with him his two children. Mr. and Mrs. Chamberlain have no children.

The two latest possibilities for the Executive Secretaryship are Dr. J. E. Crowther, pastor of a large Methodist church in Seattle, and Mr. Caskey, who has been in the employment of the Y.M.C.A. and was recently in Peking. Our general plan of campaign is to secure a permanent secretary and to work rather quietly, setting up our Advisory Council organization, securing new Trustees, and possibly revising certain parts of our Constitution which will enable us to take action with more facility in the future. I shall be on the West Coast after Christmas for at least a couple of

3 5 3 5 4 4 1 1 10 14

months, and will try to get in some effective work in Pasadena and in Southern California, which is a great gathering place for people of wealth and interest in our typeof work. We will try to do preliminary work this year, but the real pressure of solicitation will probably come next year. These details I thought you ought to know in order to keep in touch with our work here.

With best wishes, I am

Affectionately yours,

WRW:W

3 5 3 3 5 4 4 1

10 15

December 6, 1920

Serial # 14

Dr. J. Leighton Stuart,
Peking University,
Peking, China.

Dear Leighton:

I sent you recently a letter concerning the last two meetings of the Trustees. I am writing you now concerning the meetings of the Campaign Committee which is, perhaps, the most important group working now on our present problem. I think you can understand just what we are trying to do best if I enclose a copy of the docket which has been considered at the last two meetings of the Committee. You can see what we are trying to secure this year. Current and office expenses total about $20,000; they have to be cleared away first. The Committee voted to put #3 and #4, that is, land and campaign expenses, under heading "B" of Section #1. The Committee did not pass item "B" in Section #2", as many of the Trustees are not able to give this amount; but instead are asking each one to give or secure whatever he can.

In regard to securing money for the land, which we thought could easily be done through the Centenary and other movements, we had rather a jolt when the report came in that the New Era Movement could not be relied on for any money for the University; that we might expect $5,000 surely from the Congregational World Movement; and that the Centenary is also in very hard financial straits. They are delaying cash payments, and will offer us credit; but we cannot hope to realize any large sums from them for the immediate present, although I am hopeful that the land total can at least be cleaned up this year. We are getting in touch with the New Era and Congregational World Movement offices and are asking them for a larger assignment for the University from their campaigns this next year.

Propositions under Section #5 which we will put up to the Rockefeller people have not yet been decided upon, but will depend upon a later meeting of Dr. Brown and Dr. North with us.

Harry saw Mr. Lamont yesterday. He is in practically the same position that most of the men we have hit seem to be in. They are interested, but have incurred obligations in other

3 5 3 5 4 4 1

10 16

directions, chiefly for colleges to which they are related, which will tie up their benevolences during this present year at least. Budiness conditions here are decidedly dead, and may continue so for a couple of months. This sounds rather baffling, but I think we must just face the facts as they are, and keep on with the assurance that eventually we will break through.

I say Dr. Reinsch last week in Washington, and he said that he would come on our Trustees. We have many hopeful candidates for our new organization. I also visited Hill School, which has just been putting on a campaign of its own, and I am hopeful that from the Hill School men, who are mostly men of wealth, we can count on larger funds later. Wellesley will also help the Women's College after its present campaign is finished. The support of these two institutions is a valuable asset for the future, even though we cannot realize on them just at present. I think this year will probably be the poorest for securing funds, and that next year and thereafter things ought to go better. Under the circumstances, we are planning to work more quietly to shape our organization and get our contacts, with the expectation of putting on a more active campaign next year. The only exception to this is in regard to the West Coast.

Connie has left for Pasadena and I will go out for Christmas and will hope to start something if the situation is right in Pasadena and in Southern California. We debated whether to call you to Pasadena to help me there or to have you wait and come later because Mr. Murphy expects to be in Peking during the winter, and will need your help in planning the buildings of the Women's College and their relation to the Men's College. The decision was finally made that I would do what I could alone in Pasadena, and that if convenient, you should plan to leave Peking after Mr. Murphy had come and you had conferred with him. He will return about the first of June, and we will then, according to the schedule for building which I am enclosing, tackle the work and drawings in New York together. Dr. Luce and the new Secretary, when secured, will work in the East while I am in the West.

We talked over at some length the building program, but through the advice of Mr. Murphy, and because of our financial status, the program I am enclosing seems the best one we could now attempt. Everyone felt the difficulty of keeping the men in the present temporary buildings, but there seems no way out. The best thing to do is to face it, and to prepare to remain on the present site for two or three years, at least. I shall cable you tomorrow or the following day concerning the decision as to your return.

Your cable concerning Li Hsian Cheng, Stevens Institute of Technology, Hoboken, has just come in and I shall try to include an answer to that in our cable to you.

Dr. Reinsch advises the purchase of the land adjoining the present property as soon as possible. You are authorized to spend $40,000 Mex. more than you have already spent, and perhaps

that should be one of the main things to be accomplished before you leave. I had hoped very much that I could meet you on the West Coast and we could work Pasadena and other cities together; but perhaps, on the whole, you are more needed at Peking, and I will try to do my best alone, with what help I can secure from Sydney Gamble and others there.

We are looking for an Executive Secretary; the last two men considered are Dr. Crowther of Seattle and Mr. Caskey; the latter has been in the Y. M. C. A. - possibly you have met him recently in Peking. Either man would be fine. We are waiting now to hear from Dr. Crowther.

Next year we will need you here - probably all the year. It has been suggested that if we cannot get any other man as Executive Secretary, I might attempt to fill that position; but I think it would be better for the University if a man could be secured permanently,

We should like to have your advice on this and many other things, but will look forward to seeing you here at least in June. Eric North will take over the correspondence of the Trustees when I go, so he should be addressed as formerly. My address in the West will be #3 Westmoreland Place, Pasadena.

Please give our love and best wishes to our friends in Peking.

Affectionately yours,

P.S. We will make out a schedule for you before your arrival. If you could arrive in time for the student conferences in June - and possibly, plan to confer with the Secretaries of the various Boards earlier in that month - the time would be well spent.

5 5 3 3 5 4 4 1

10 18

Stuart

file

燕京大學 盞甲廠 Office of the President

PEKING UNIVERSITY.
K'uei Chia Ch'ang
PEKING, CHINA.

December 21, 1920.

The Rev. H. W. Luce, D.D.,
514 West 122nd Street,
New York City.

Dear Harry:

Your letter of October 30 to Porter came as an interesting surprise. We had been looking for a letter written at that time explaining your cable to me, "Delay departure until hearing from us," and evidently you referred to a letter already on the way, whereas we took it to mean a further communication. You will meantime have had letters from me on the general subject of my return, and a cable was sent yesterday as follows:- "Board of Managers could arrange President University in America through the year 1921 if desired Board of Trustees. Bailie knitting, Board approves provided it is involved in no financial responsibility; think the plan suggested is an excellent one." We all feel that the securing of funds has absolutely first claim upon everyone who can contribute. The local needs and my family affairs ought not to enter seriously into the question. The only hesitation we have here is as to whether the proposed campaign for funds in China would be regarded by you as of sufficient importance to keep me here. On the one hand an effort to secure such funds together with whatever results could be achieved would be an advantage in the American campaign. It also seems that I ought to be here through January when the men dealing with new enterprises will be arriving. It will also be very difficult to get a passage any earlier. I am asking for a tentative reservation any time in February or early March. If you cable calling me I shall come by the earliest sailing. On the other hand the campaign in China would not be very fruitful perhaps just now. The famine condition is pitiable in the extreme and as I wrote before furnishes a pretext and ought to be a reason with every Chinese official. The Government is in its usual financial distress though this is aggravated by several special circumstances

3 5 3 5 4 4 1

10 19

and China New Year does not come until February 8 before which time any subscriptions would be very difficult to secure. The trip to South China and Straits Settlements would be chiefly a matter of contacts. This could be undertaken almost as well after the American campaign is over as now. I am making some inquiry as to the hope of doing anything down there. If you do not call or if a sailing date is not available before the first of March I may make a trip down there and open things up. A question I should like you to have in mind is that if passage is delayed into the Spring would you think it worth while for me to come then or could I stay over the summer here and join you for the autumn. If you get a cable giving a sailing date take it to mean that I want advice on this point.

The National Goegraphical Magazine for November has an article on Peking which might be worth while in your campaign.

The new site will cost us about ninety-five thousand dollars Mexican ($95,000) when we buy in certain desirable extensions. In addition to the eighty thousand ($80,000) authorized by the Trustees we have six thousand ($6,000) paid in by the Women's College. In addition to this we estimate that Chinese buildings on the plots we have in mind would be worth seventeen to twenty thousand dollars ($17-20,000) These could be used as homes for teachers, dormitories, etc., so that this amount could be written off against construction. We also reckon the share of the Women's College at one third. If this is approved by their committee at home we could use up to one hundred and twenty thousand dollars ($120,000) Mexican, even though no allowance were made by writing off the value of the buildings against construction.

Commenced on Steamer Stuart 1/27

The University of Southern California has voted to make us its brother University and as earnest of this relation has sent Mr. Ralph Burnight who arrived here some weeks ago and has been studying the language. As he is on a three term agreement he will discontinue language work and can go into active teaching with the next term. The Methodists count him a contribution from their Board. It would be a nice thing if you or Rex could send a letter to the head of the student organization which has promoted this idea, Mr. Gwymm Wilson, University of Southern California, Los Angeles. The idea is one that might be worked in other institutions.

The Peking Sunday School Union has sent a formal letter to me requesting that we secure a teacher for Religious Education and that that man or woman be also for General Secretary for the Sunday Schools of the city. These are badly in need of toning up, and of course, our School of Theology will not be adequately staffed until we have a specialist in this important subject. I am writing Mr. Tewksbury asking him to secure a suitable person and to arrange the support if possible.

3 5 3
5 4 4 1
1020